NEBRASKA CONTINUOUS QUALITY IMPROVEMENT (CQI)



Child Protection & Safety

Our Vision: Children are safe and healthy and have strong, permanent connections to their families.

Our Commitments:

- 1. Children are our #1 priority
- 2. We respect and value parents and families
- 3. We value partnerships
- 4. We are child welfare professionals

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Nebraska Federal Indicators Matrix October 2015

Digartheer of Health & Humon Services DHHS N E B R A S K A	Absence of Maltreatment Recurrence	Absence of Maltreatment in Foster Care	Timeliness and Permanency of Reunification	Timeliness of Adoption	Permanency for Children in Foster Care	Placement Stability				
Federal Target:	94.60%	99.68%	122.6	106.4	121.7	101.5				
Eastern	94.20%	99.88%	123.9	137.2	154.8	107.3				
Southeast	94.24%	99.91%	118.8	153.3	138.8	110.4				
Central	94.48%	100.00%	112.1	161.6	166.9	113.0				
Northern	92.43%	99.87%	137.7	154.8	137.0	117.9				
Western	99.16%	100.00%	126.7	156.6	184.6	117.2				
State	94.27%	99.91%	121.3	146.6	148.9	110.5				
	= Passing the Federal = Not Passing the Federal Indicator									

Note: Youth throughout the state who are placed in YRTC are reflected in the Federal Measures for the Central and Southeast Service Areas due to the YRTC's being located in Kearney and Geneva.



Nebraska Federal Indicators Matrix

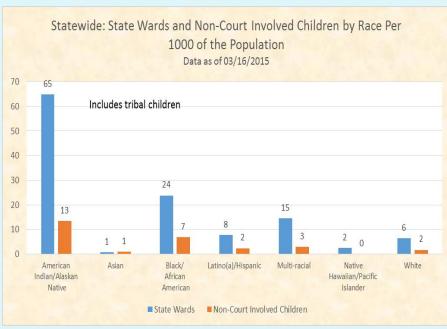
Division of Children and Family Services

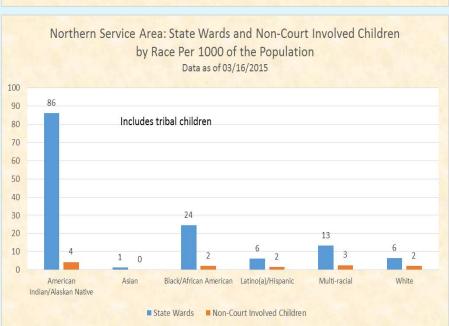
	Absence of Maltreatment Recurrence				Mal		sence ment Care	in Fo	ster	Timeliness and er Permanency of Reunification				Timeliness of Adoption				Permanency for Children in Foster Care				Placement Stability				ty				
Federal Target:		9	4.60 9	%			9	9.689	%			:	122.6	5				106. 4	ı			:	127.7	7		101.5				
Dates	Mar-06	Jun-08	Jun-10	Jun-12	Jun-14	Mar-06	Jun-08	Jun-10	Jun-12	Jun-14	Mar-06	Jun-08	Jun-10	Jun-12	Jun-14	Mar-06	Jun-08	Jun-10	Jun-12	Jun-14	Mar-06	80-unr	Jun-10	Jun-12	Jun-14	Mar-06	Jun-08	Jun-10	Jun-12	Jun-14
Eastern	92.8%	91.2%	91.4%	95.9%	97.03%	99.72%	%89.66	99.64%	99.62%	99.43%	118.4	110.0	115.4	111.9	114.85	76.1	101.6	107.3	100.4	131.49	141.4	141.6	146.3	152.2	150.61	88.1	88.9	91.6	97.7	103.24
Southeast	88.3%	91.7%	92.7%	88.5%	95.57%	99.75%	%29.66	99.73%	99.31%	99.94%	123.5	97.1	102.0	113.8	120.89	90.5	109.5	124.4	133.5	136.18	146.6	152.8	157.4	153.0	155.17	9.68	95.7	92.6	100.2	100.20
Central	92.2%	93.7%	95.5%	92.2%	94.94%	%02'66	99.58%	%88.66	%88.66	100.00%	125.1	102.5	118.1	122.5	113.53	80.1	131.6	102.2	148.5	118.62	158.2	151.9	138.8	177.0	166.72	83.8	88.3	7.06	95.2	102.36
Northern	%8:06	92.0%	93.9%	93.7%	95.93%	99.53%	99.74%	%62'66	97.95%	99.75%	115.0	125.3	126.5	126.2	124.11	94.8	112.4	138.4	119.0	132.27	145.6	156.9	155.8	169.5	158.13	87.6	83.6	89.4	93.2	111.13
Western	92.3%	92.0%	95.7%	91.7%	95.67%	82'.66	99.91%	99.78%	%88.66	%29.66	127.5	108.5	125.8	115.5	110.49	84.7	76.9	129.8	135.1	142.52	142.3	153.3	160.4	170.2	155.37	92.8	9.06	85.3	93.4	102.84
State	%9:06	92.1%	92.7%	91.4%	96.02%	%02'66	%02'66	99.72%	99.43%	%02'66	117.8	105.0	114.0	112.8	116.97	87.3	105.0	117.6	119.1	127.11	144.5	149.5	148.2	155.6	153.72	87.1	0.06	91.6	97.0	103.10

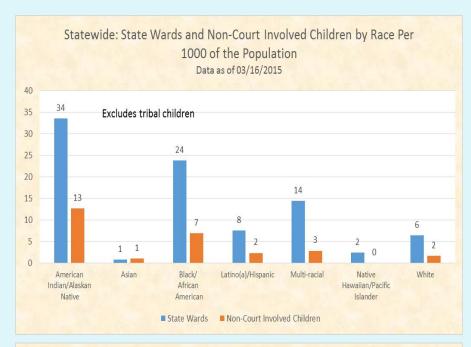
8/19/2014 Prepared by: A. Wilson

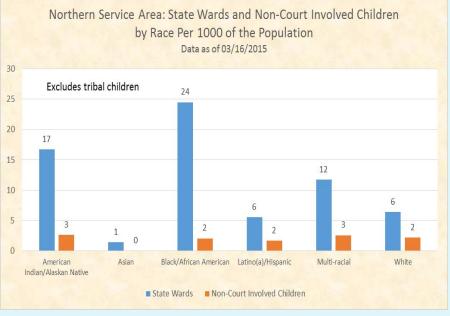
= Passing the Federal Indicator = Not Passing the Federal Indicator

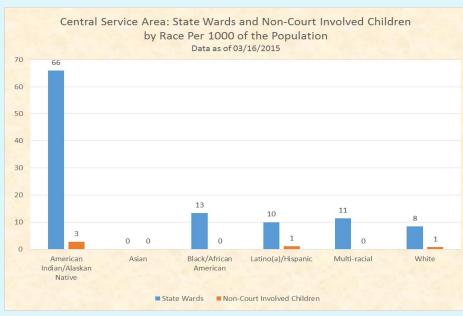
^{*} This chart was added to the CQI document in August 2014

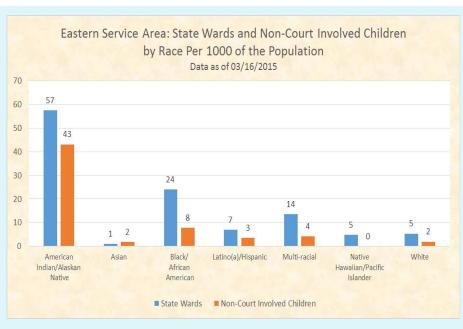


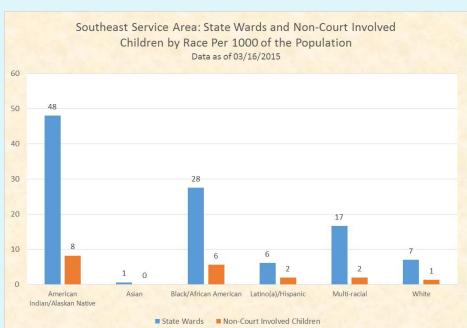


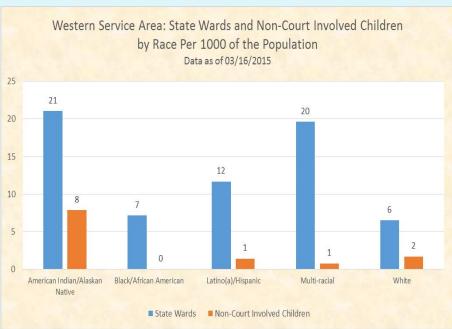












CHAPTER 1: PREVENTION AND EARLY INTERVENTION

OUTCOME STATEMENT: CHILDREN AND FAMILY WILL HAVE TIMELY ACCESS TO THE SERVICES AND SUPPORT THEY NEED.

Goal Statement: Build infrastructure to support at-risk families;

- Primary Prevention Targeted to general population, aimed at educating the public about child abuse and neglect, with the goal of stopping abuse before it happens.
- Secondary Prevention Targeted to individual or families in which maltreatment is more likely
- Tertiary Prevention Targeted toward families in which abuse has already occurred

Strengths/Opportunities:

Nov 2015: Reduction of <u>1,487</u> wards since January 2013.

* We have seen a 35% decrease in state wards since 2012.

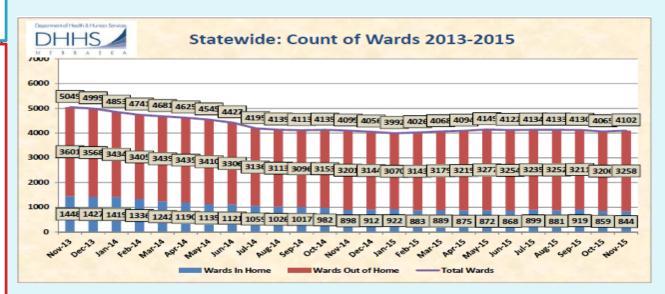
Barriers:

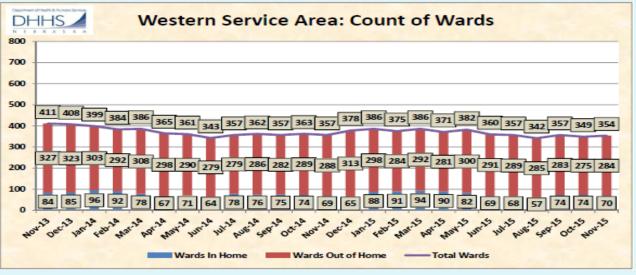
Action Items:

CQI Team Priority:

* Statewide

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need





*LB 961 directs DHHS to realign the Western, Central, and Northern Service Areas to be coterminous with the District Court judicial districts. The baseline data from July 2, 2012 reflects this geographical change.

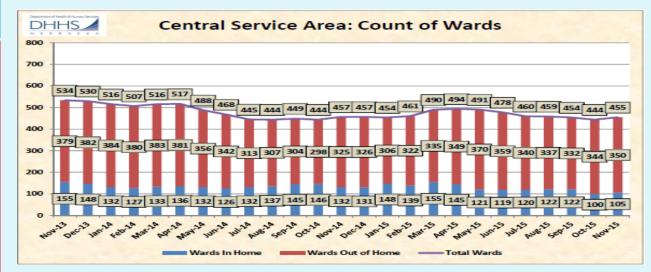
Strengths/Opportunities:

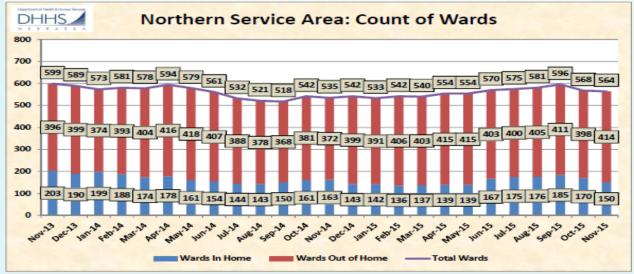
Barriers:

Action Items:

CQI Team Priority:

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need





*LB 961 directs DHHS to realign the Western, Central, and Northern Service Areas to be coterminous with the District Court judicial districts. The baseline data from July 2, 2012 reflects this geographical change.

^{*} Statewide

Strengths/Opportunities:

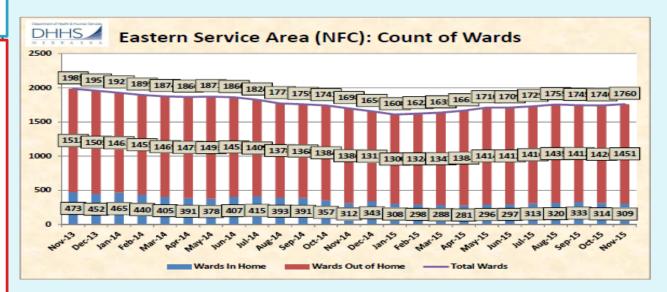
Barriers:

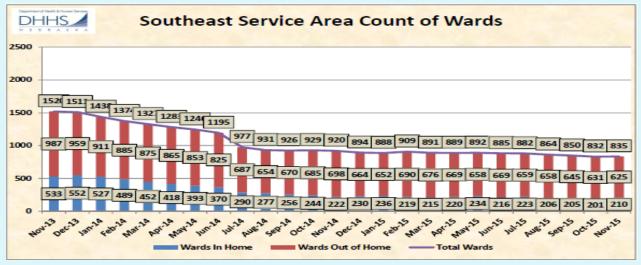
Action Items:

CQI Team Priority:

* Statewide

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need





*LB 961 directs DHHS to realign the Western, Central, and Northern Service Areas to be coterminous with the District Court judicial districts. The baseline data from July 2, 2012 reflects this geographical change.

Strengths/Opportunities:

NSA continues to have fewer wards per 1,000 than what is expected compared to the national average of 5.2/1,000.

Barriers:

Action Items:

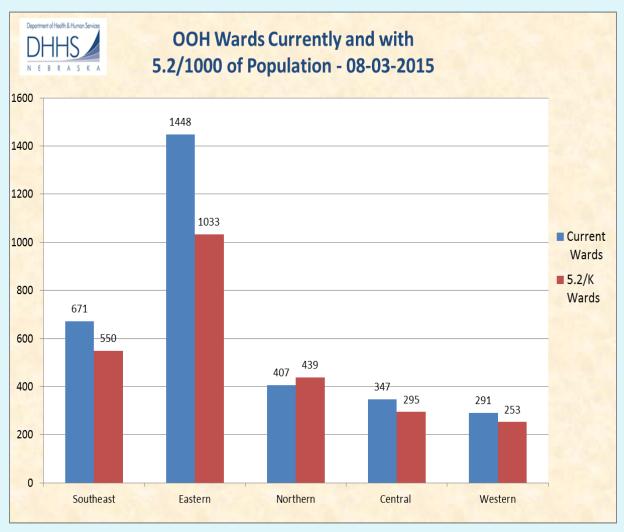
*Completed:

*Planned:

CQI Team Priority:

* Statewide

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need



Out of Home Court wards using 2014 Claritas youth population < 19 yrs. of age.

Note: Count by County Report is now available.

Strengths/Opportunities:

Aug 2015: Statewide increase to 6.7.

Note: Nielsen Youth Population Details:

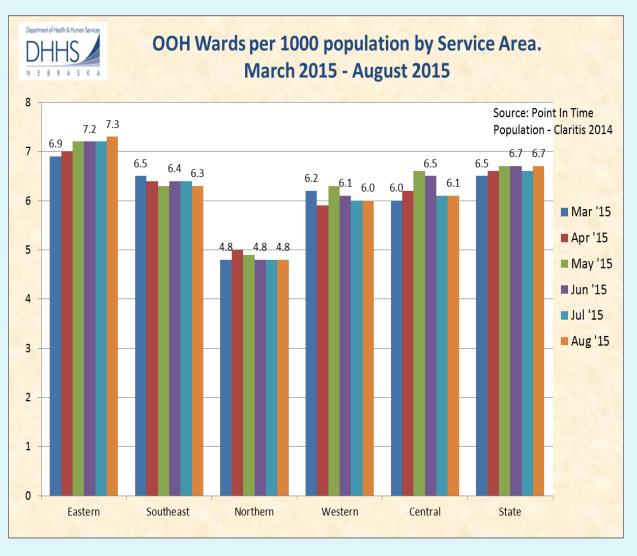
	2012	2014	2015	Difference
Eastern	193,685	198,681	201,956	3,275
Southeast	105,316	105,840	106,737	897
Northern	88,434	84,503	83,886	-617
Central	58,229	56,839	57,079	240
Western	50,896	48,775	48,440	-335
State	496,560	494,638	498,098	3,460

Barriers:

Action Items:

CQI Team Priority:

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need



-As of August 2015, rate per 1000 calculated using 2015 Nielsen population data for youth < 19 yrs. of age.

^{*} Statewide

Strengths/Opportunities:

Lower number of entries than exits.

LB-561 became effective Oct 1, 2013. This resulted in youth being cared for by probation rather than CFS

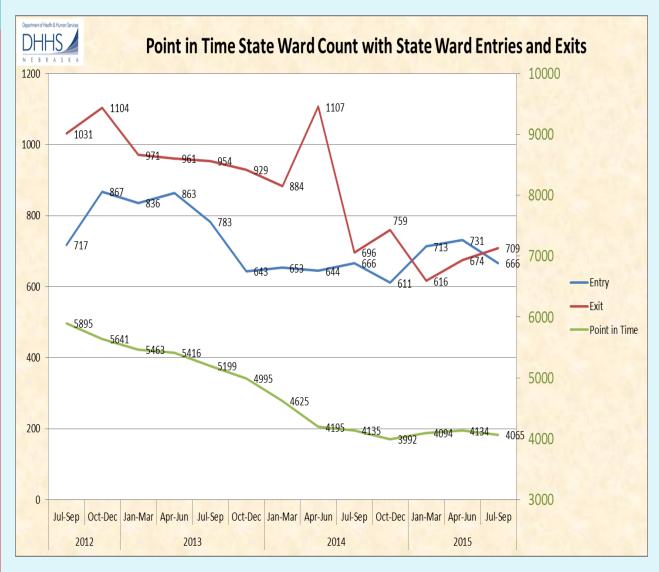
Barriers:

Action Items:

CQI Team Priority:

Statewide

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need



Strengths/Opportunities:

Statewide: Entry numbers are currently lower than exit numbers.

NOTE: Starting April 2014 – The statewide numbers include counts for the YRTC.

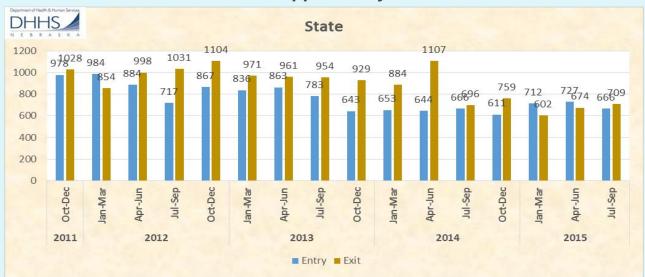
Barriers:

Action Items:

CQI Team Priority:

Statewide

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need

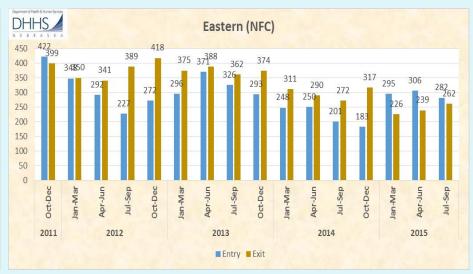


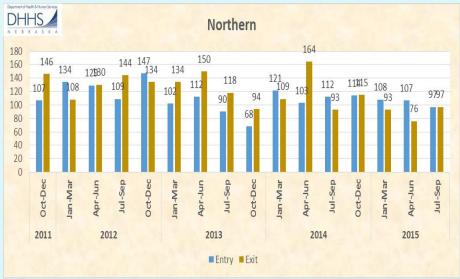


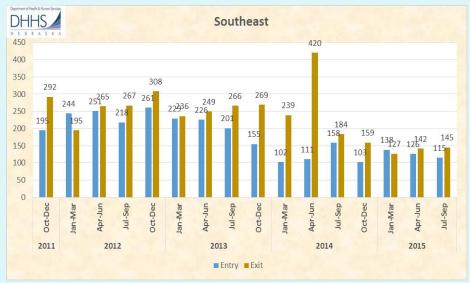
N-Focus Legal Status field. An entry occurs when a child is made a state ward. An exit occurs when the Legal Status changes to non-ward - not when it is entered into NFocus. Entries include youth that go from non-court to court. Counts based on date of action, not entry date into NFocus

OUTCOME STATEMENT: Children and Families Will Have Timely Access to the Services and Support They Need









CHAPTER 2: SAFETY

OUTCOME STATEMENT: CHILDREN INVOLVED IN THE CHILD PROTECTION SYSTEM ARE SAFE

Goal Statement: CFS will have a timely response to reports of child abuse and neglect reports and conduct quality safety and risk assessments.

Intake Calls/Responses

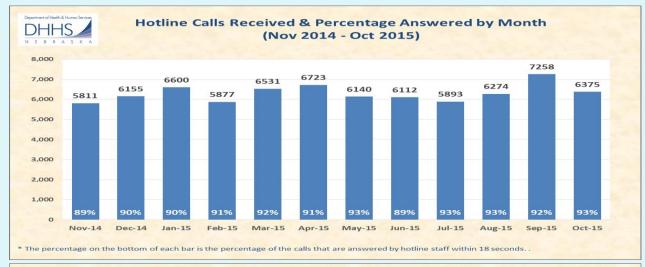
Strengths/Opportunities:

Oct 2015: 93% of all calls to the hotline were answered within 18 seconds. 3% of the calls went to voicemail and were returned within 1 hour.

Barriers:

Action Items:

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe





Definitions:

- *Abandoned-call comes in and is not answered due to something in the ACD system which caused a reason for a disconnect or caller hung up.
- * Forceout-call comes in and call was sent to worker and worker did not answer –(maybe due to...forgot to log off while faxing)
- * Voicemail-calls unanswered that go to voicemail. The goal is to return the call within 1 hour. Case Aides track when the message came in and when the call is returned.

Intake Quality Measures

Strengths/Opportunities:

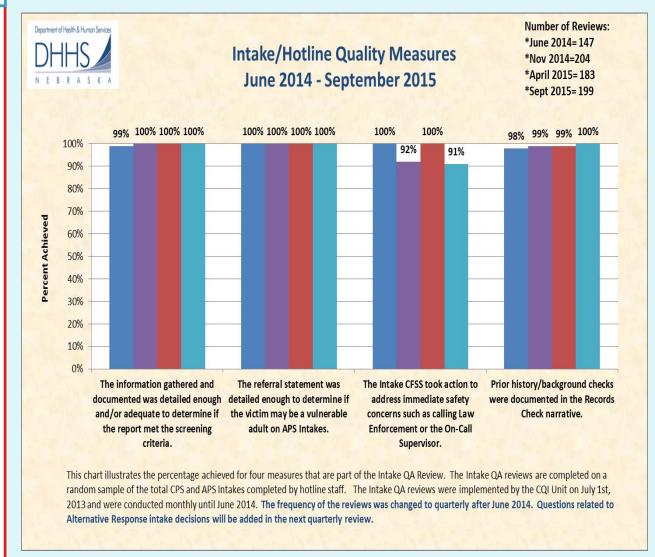
Sept 2015: 100% achievement in 3 out of the 4 measures. 91% in the remaining measure.

Barriers:

Action Items:

* Hotline Phone Call Observation QA Reviews were implemented in August 2015. Data from the reviews will be available in October 2015.

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe



CPS Intakes Accepted

Strengths/Opportunities:

*Eastern, Central, Northern and Southeast saw an increase in CPS Intakes accepted in 2015 compared to the same period of time (Jan-Oct) in 2014.

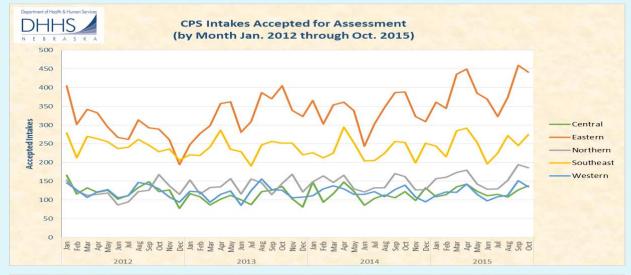
*ESA and NSA have seen stair step increases for the past 3 years.

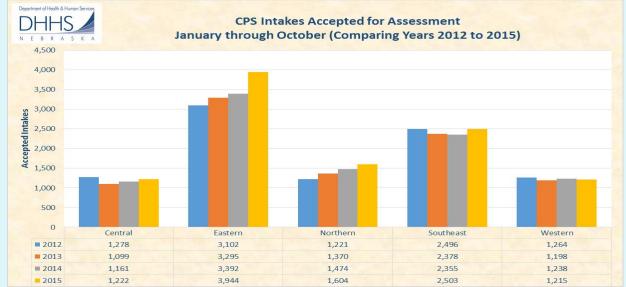
*ESA saw the most increase between 2014 and 2015 (16%)

Barriers:

Action Items:

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe





Absence of Maltreatment in Six Months

Strengths/Opportunities:

Oct 2015: **State performance is below the target goal.** WSA is the only Service Area currently meeting this goal.

Barriers:

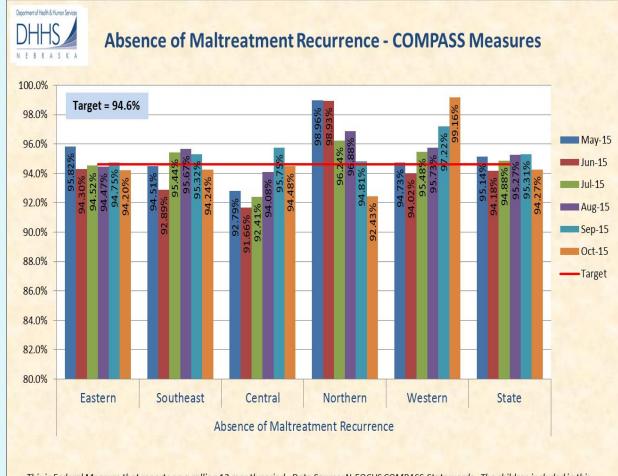
Action Items:

CQI Team Priority:

*Statewide External Stakeholder Team
*Western and Southeast Service Areas

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe



This is Federal Measure that reports on a rolling 12 month period. Data Source: N-FOCUS COMPASS-State wards. The children included in this report were victims of abuse or neglect during the first six months of the 12 month period. If the child was a victim of a subsequent abuse or neglect incident within 6 months of the first incident of abuse or neglect they appear on this report. Victims are defined as children where the court or DHHS has substantiated the allegations of abuse or neglect.

IA – Investigation Timeframes

Strengths/Opportunities:

Nov 2015: CSA has the lowest number of IA's not finalized while Tribal has the highest number.

On 11/10/15 there were 1,130 Initial Assessments that were not finalized for the entire State for this same period. 34% of those belong to the Tribes.

Barriers:

- ESA & NSA: Staff Vacancies
- Tribes: Time to document assessments and increase knowledge and ability to document SDM Assessments on N-FOCUS.

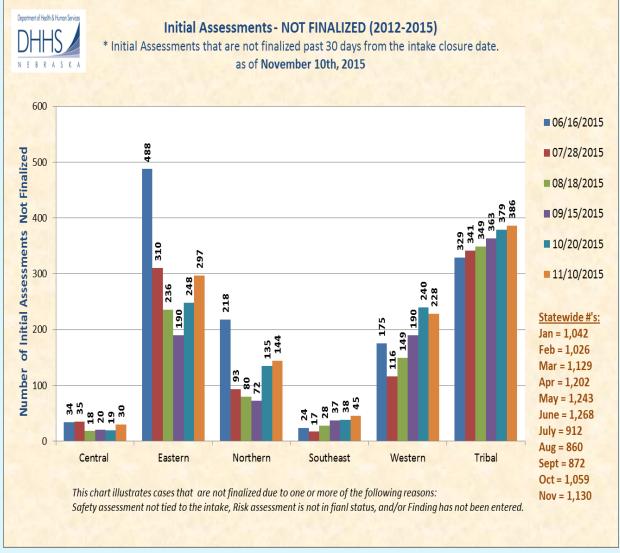
Action Items:

CQI Team Priority:

Western Service Area

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe





IA - Contact Timeframes

Strengths/Opportunities:

Oct 2015: There was an increase in P1 contact timeliness while P2 and P3 contact remained the same as last month. The most common reason for missed contacts is due to assessment not documented.

Barriers:

Action Items:

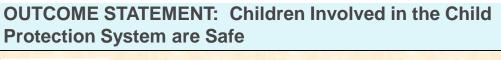
* Program guidance and clarification will sent to the field to address the requirement to contact ALL child victims within the required timeframe per designated intake response priority.

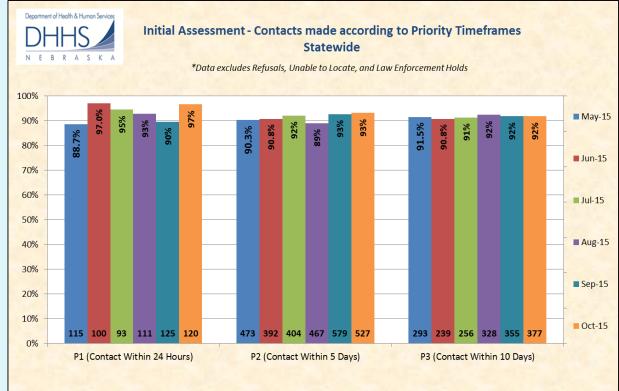
CQI Team Priority:

Western Service Area

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

Protection System are Safe





dmin	Count Missed
Omaha-Spears 4	
antee - Thomas 8	
nebago- Painter 4	
SESA - Bro 11	
SESA - Jelinek 1	
SESA - Default 1	
ESA-Baker 11	
ESA - Pitt 7	
ESA - Ppotterf 5	
A - Zimmerman 6	
NSA - Ullrich 6	
NSA - Swerczek 1	
NSA - Williams 1	
WSA - Brooks 5	
Total 71	

Reason for Missed Contacts	
Assessment Not Documented	21
Contact Entered After Report Ran	2
Contact Not Timely	20
Incorrect ARP Number	5
Contact documented after report ran	4
No contact with Victim	2
Contact not Documented	7
Intake not tied when report ran	6
Rescreen to Multiple Reporter after report ran	1
No victim listed on intake	3
Total	71



Note: Intakes accepted for APSS or OH investigations were included in this measure for the first time in November 2013.

IA – Contact Timeframes

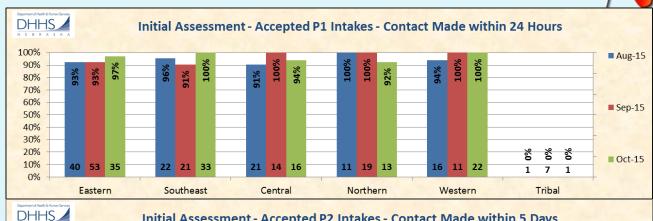
Strengths/Opportunities:

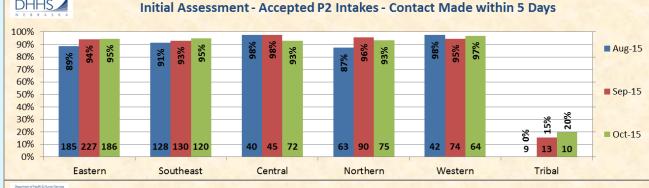
Oct 2015: SESA and WSA achieved 100% for P1 this month.

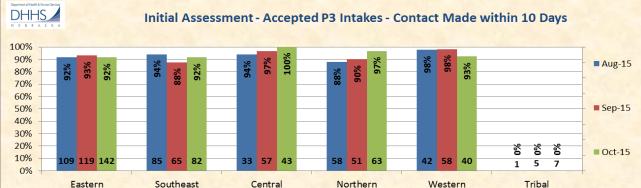
Barriers:

Action Items:

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe









Services to Family to Protect Children – CFSR Item 2

Strengths/Opportunities:

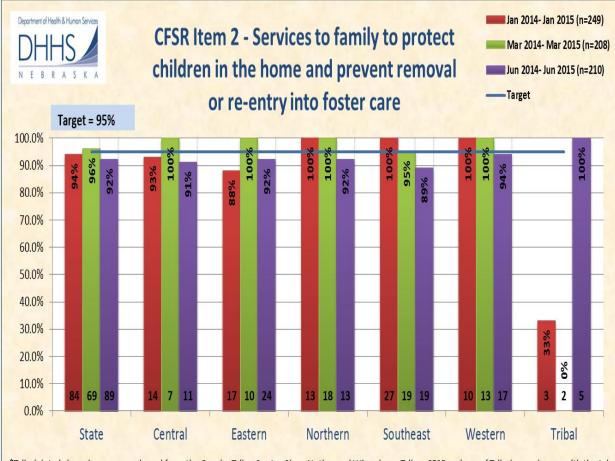
- Good documentation of efforts to maintain the children in the home.

Barriers:

Action Items:

CQI Team Priority:

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe



^{*}Tribal data is based on cases reviewed from the Omaha Tribe, Santee Sioux Nation and Winnebago Tribe. CFSR reviews of Tribal cases began with the July 2014 review.

^{**}The round 3 CFSR tool was impletemented statewide in February 2015 and the first review covered the period of Jan 2014 - Jan 2015. Item 2 in the Round 3 CFSR tool is comparable to Item 3 in the previous CFSR tool.

Absence of Maltreatment in Foster Care

Strengths/Opportunities:

Oct 2015: All Service Areas are currently meeting this goal. Statewide performance is 99.91%.

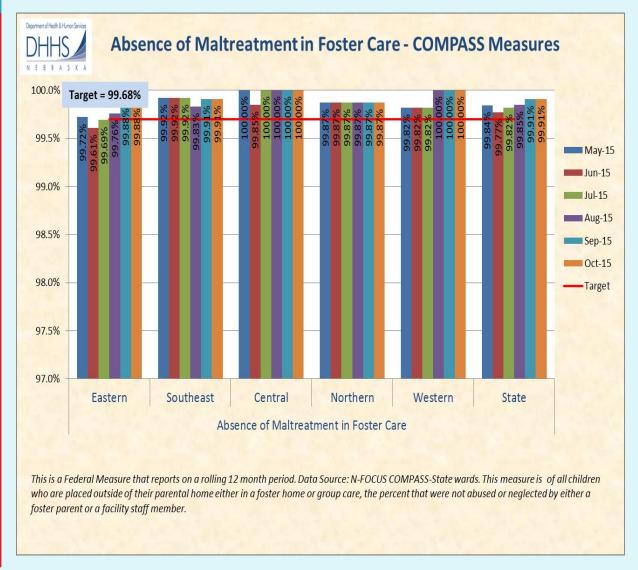
Barriers:

Action Items:

CQI Team Priority:

*Statewide External Stakeholder Team

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe



APSS Data

Strengths/Opportunities:

Jan-Oct 2015: An APSS was completed on 96% of the accepted intakes requiring an APSS.

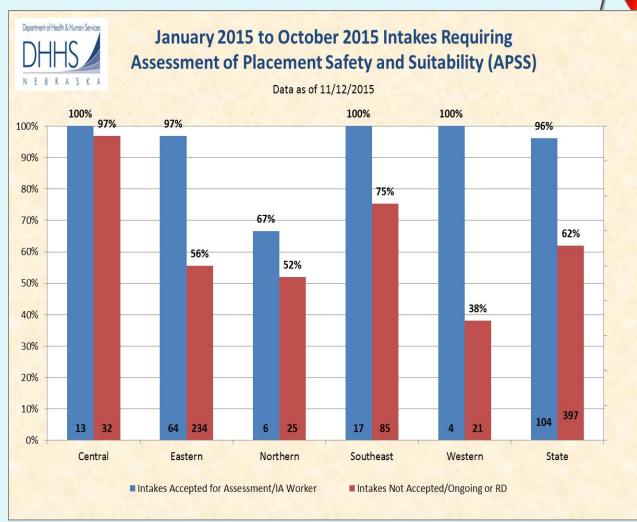
An APSS was completed on 62% of the non-accepted intakes with concerns related to the child's foster home.

Barriers:

Action Items:

**Casey Smith and Stacy Scholten are working on draft recommendations for changes to APSS process.

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe



The SDM Assessment of Placement Safety and Suitability (APSS) is a tools that is used to assess safety and care concerns for children placed in approved and licensed foster homes. When the intake on the foster home is accepted, the APSS is completed by an IA CFS Specialist, when it is not accepted (e.g. does not meet definition), it is completed by the ongoing CFS Specialist (in ESA, the FPS). Assessments do not ned to be in final status.



APSS Data

Strengths/Opportunities:

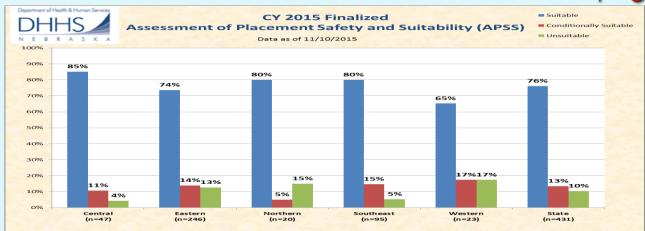
Nov 2015: There were 431 APSS finalized statewide. 23% had a determination of conditionally suitable or unsuitable.

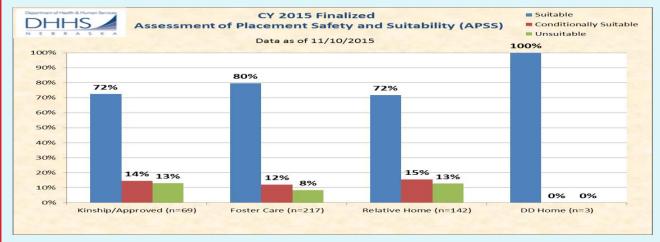
Barriers:

Action Items:

**Casey Smith and Stacy Scholten are working on draft recommendations for changes to APSS process.

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe





The SDM Assessment of Placement Safety and Suitability (APSS) is a tool that is used to assess safety and care concerns for children placed in approved and licensed foster homes. When the intake on the foster home is accepted, the APSS is completed by an IA CFS Specialist, when it is not accepted (e.g. does not meet definition), it is completed by the ongoing CFS Specialist (in ESA, the FPS).

Definitions:

Suitable – Based on the information available (at this time), there are no child concerns in this placement.

<u>Conditionally Suitable</u> – Based on interventions, the child will remain in the household at this time. An intervention plan is required. <u>Unsuitable</u> – Removal from the household is the only protective intervention possible for one or more children. Without removal, one or more children will likely be in danger of serious harm or in an unsuitable care arrangement



Data Review Frequency: Monthly

SDM Risk Re & Reunification Assessments

Strengths/Opportunities:

# of All Youth with No Finalized Risk-Re or Reunification								
Assessments								
<u>Sept</u> <u>Oct</u> <u>Nov</u>								
State	80	73	88					
CSA	5	4	5					
ESA	32	22	17					
NSA	22	25	41					
SESA	3	4	6					
W/SA	18	18	19					

Barriers:

Action Items:

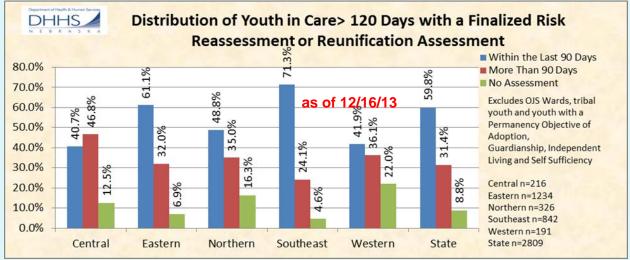
* Policy team to provide clarification regarding SDM assessments needed for 3C cases. The Safety Assessment and FSNA is the only SDM Assessments that apply to 3C Cases.

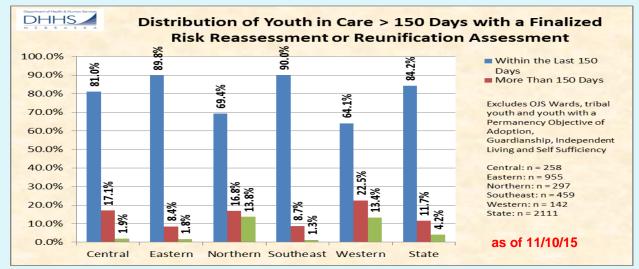
CQI Team Priority:

* Western Service Area

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe





Note: Data includes youth in ALL adjudication types



SDM Family Strengths and Needs Assessment (FSNA)

Strengths/Opportunities:

# of ALL Youth with No Finalized FSNA								
	Sept	<u>Oct</u>	Nov					
State	28	32	31					
CSA	1	1	0					
ESA	12	6	2					
NSA	7	15	12					
SESA	2	0	0					
WSA	6	10	17					

Barriers:

Action Items:

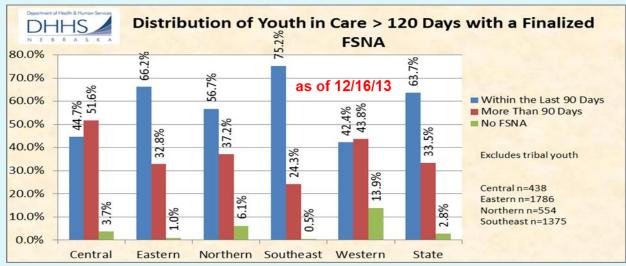
- * Policy team provided additional direction for initial FSNA timeframes.
- * Policy team to provide clarification regarding SDM assessments needed for 3C cases. The Safety Assessment and FSNA is the only SDM Assessments that apply to 3C Cases.

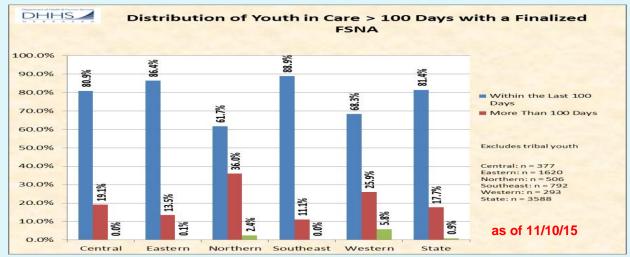
CQI Team Priority:

* Western Service Areas

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Involved in the Child Protection System are Safe





Note: Data includes youth in ALL adjudication types



CHAPTER 3: PERMANENCY

OUTCOME STATEMENT: CHILDREN WILL ACHIEVE TIMELY PERMANENCY (Reunification, Guardianship, Adoption and Independent Living)

Goal Statement: Front End – Children will remain home whenever safely possible. Children in out-of-home care will achieve timely permanency

Youth Placed Out of State

Strengths/Opportunities:

Nov 2015: On Nov 12th, 2015 – there were 123 youth placed outside of Nebraska.

- 28% 34 of these youth are placed in congregate care.
- 53% 65 of these youth are placed in neighboring states (IA, KS, CO, MO and SD).

Total Number of Youth Out of State;

Oct 2014 = 146

Nov 2014 = 142

Jan 2015 = 133

Feb 2015 = 143

Mar 2015 = 157

Apr 2015 = 150

May 2015 = 148

June 2015 = 148

July 2015 = 153

Aug 2015 = 144

Sept 2015 = 144

Nov 2015 = 123

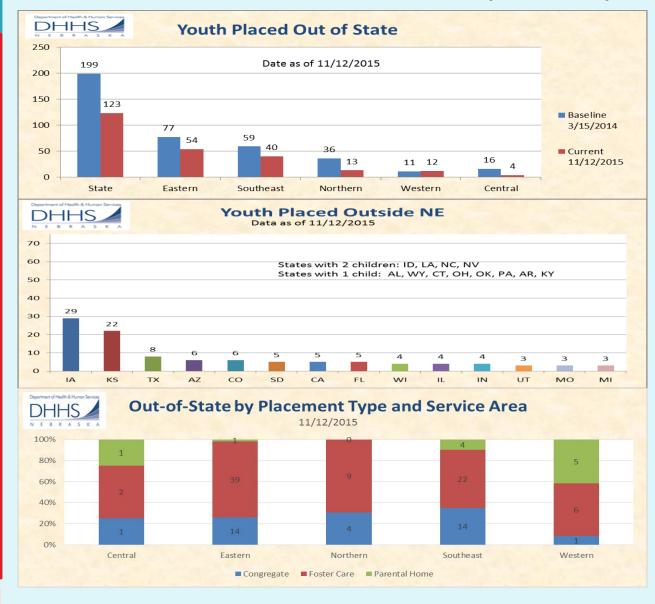
Barriers:

Action Items:

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.

Data Review Frequency: Monthly

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



^{*}Includes all youth and all placements out of Nebraska (parent/congregate/foster). Excluding Tribal Youth.

Youth Placed Out of State

Strengths/Opportunities:

Nov 2015:

- 59% or 20 out of 34 of the youth placed in congregate care are placed in the following neighboring states – IA, KS, CO, MO, and SD. At times, placement in these bordering states is in closer proximity to the youth's parents.
- 2 youth have been placed in congregate care for 2 or more years.
- 59% or 20 out of 34 of the youth in congregate care have been in out of state placement for over 180 days (6 months or more).

Barriers:

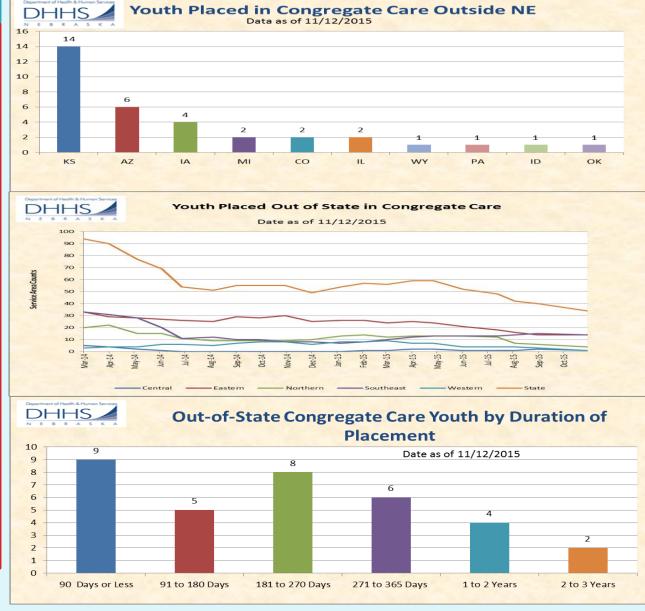
Action Items:

CQI Team Priority:

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.

Data Review Frequency: Monthly

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



^{*}Includes all youth and all placements out of Nebraska (parent/congregate/foster). Excluding Tribal Youth.

CFS Supervisor Periodic Review

Strengths/Opportunities:

Oct 2015:

*Statewide = 81.5%

*Highest Performance = SESA (95.2%)

*Lowest Performance = Tribes (2.2%)

Barriers:

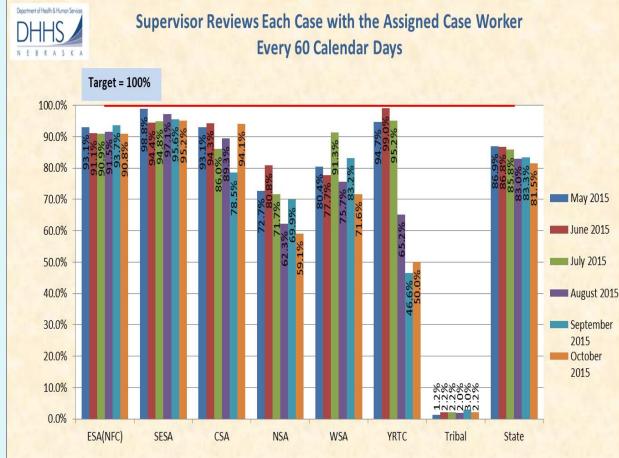
Action Items:

*KaCee Zimmerman will lead a workgroup to review expectations for supervisory and period reviews. Workgroup will make recommendations to the statewide CQI team.

CQI Team Priority:

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.





Supervisors will conduct periodic reviews of each case with the assigned caseworker every 60 calendar days and document the review on N-FOCUS. A supervisory review is required for cases that meet the following criteria: 1.) All cases that have a state ward or non-court involved child on the last day of the month, 2.) The child must have been a state ward or non-court involved for the last 60 days. The measure is based on documentation in the Consultation Points - Periodic Review/Evaluation narrative field on N-FOCUS. (Data Source: N-FOCUS Supervisor Review data/Infoview Report).



Permanency Hearings

Strengths/Opportunities:

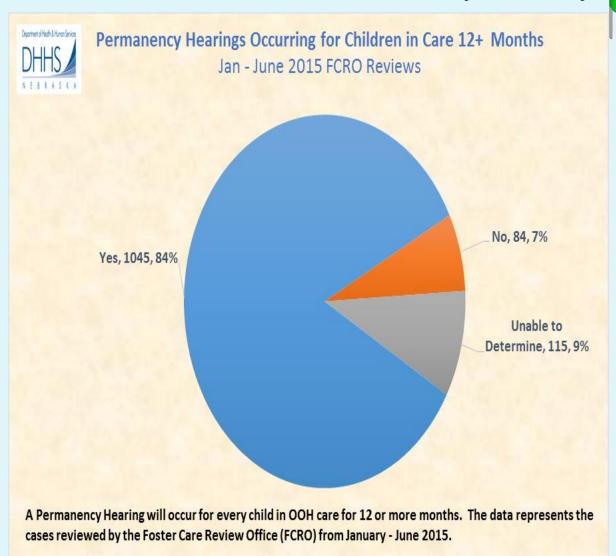
Permanency Hearings Occurring in 84% of the cases reviewed by the FCRO for children in care 12+ months. This number is an increase from 82% in the previous 6 month review period.

Barriers:

Action Items:

CQI Team Priority:

OUTCOME STATEMENT: Children Will Achieve Timely Permanency





Data Review Frequency: January and July

Data for Systemic Factor #21 (Periodic Reviews). Data added to CQI document on 8/2014

Permanency Hearings

Strengths/Opportunities:

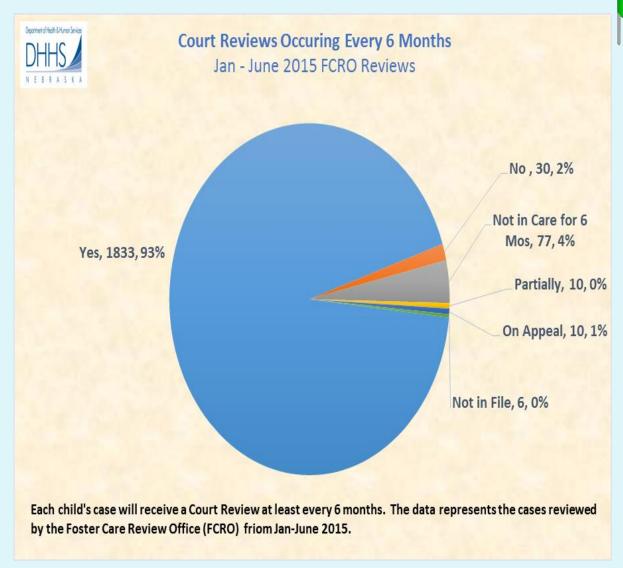
Court Reviews Occurring every 6
months in 93% of the cases reviewed
by FCRO. This number is a decrease
from 95% in the previous 6 month
review period.

Barriers:

Action Items:

CQI Team Priority:

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Data Review Frequency: January and July

Data for Systemic Factor #22 (Permanency Hearings). Data added to CQI document on 8/2014

Strengths/Opportunities:

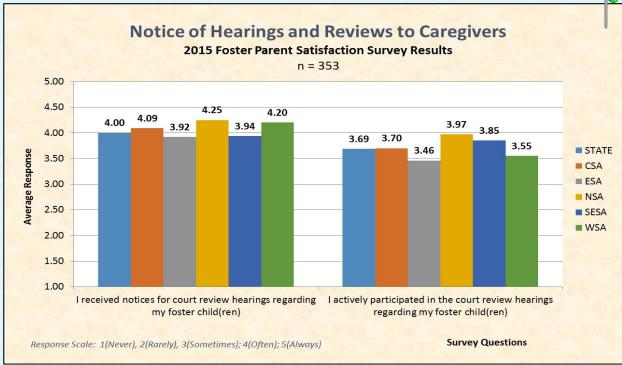
- 67% of foster parents indicated that they often or always received notices for court review hearings regarding their foster child(ren).
- 56% of foster parents indicated that they actively participated in the court review hearings regarding their foster child(ren).

Barriers:

Action Items:

CQI Team Priority:

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



I received notices for court review hearings										
regarding my foster child(ren)										
Response	State	CSA	ESA	NSA	SESA	WSA				
Never	34	3	14	4	12	1				
Rarely	21	4	7	2	6	2				
Sometimes	50	6	19	2	20	3				
Often	37	1	16	7	9	4				
Always	197	27	65	29	61	15				
Not Applicable	12	3	1	2	4	2				
Don't Know	1	0	1	0	0	0				
Refused	1	0	1	0	0	0				

124

ractively participated in the court review											
hearings regarding my foster child(ren)											
Response	State	CSA	ESA	NSA	SESA	WSA					
Never	62	7	25	7	16	7					
Rarely	16	2	6	1	5	2					
Sometimes	42	7	15	5	14	1					
Often	33	4	13	4	9	3					
Always	164	20	46	27	57	14					
Not Applicable	33	3	17	2	11	0					
Don't Know	1	0	1	0	0	0					
Refused	2	1	1	0	0	0					
Total	353	44	124	46	112	27					

Lactively participated in the court review



Total

Data for Systemic Factor #24 (Notice of Hearings and Reviews to Caregivers).

112

Termination of Parental Rights

Strengths/Opportunities:

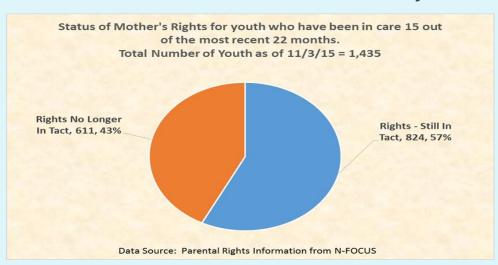
On 11/3/15 – There were 1,435 children who had been in foster care at least 15 out of the most recent 22 months.

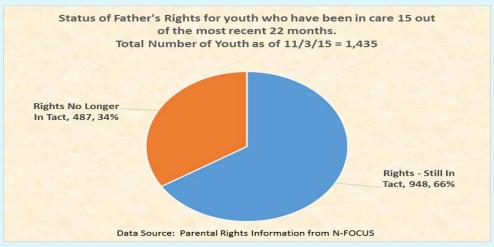
Parental Rights Information on N-FOCUS show TPR or Exception hearing dates were entered for 20% of the mothers and 21% of the fathers whose parental rights remained in tact as of 11/3/15.

Barriers:

Action Items:

OUTCOME STATEMENT: Children Will Achieve Timely Permanency





 Parental Rights Information on N-FOCUS show TPR or Exception hearing dates were entered for 20% of the mothers and 21% of the fathers whose parental rights remained in tact as of 11/3/15.

Data Review Frequency: Monthly



Data for Systemic Factor #23 (Termination of Parental Rights). Data added to CQI document on date to be determined.

Placement Change Documentation w/in 72 hours

Strengths/Opportunities:

Oct 2015: Decrease in statewide performance (85.9%).

State performance was at 56% in May 2012.

Barriers:

Action Items:

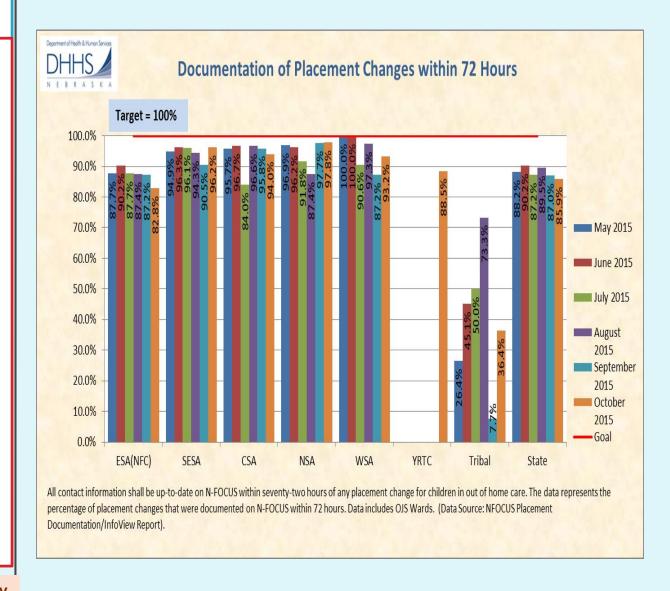
CQI Team Priority:

*Northern Service Area

*Tribes

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Data Review Frequency: Monthly

Family Team Meeting Frequency

Strengths/Opportunities:

Oct 2015: State performance decreased to 90.8%. **ESA has the highest score at 97.9%.** Tribes have the lowest score at 16.9%.

Note: The State performance was at 76.2% in May 2012.

Barriers:

-Lack of documentation in tribal cases.

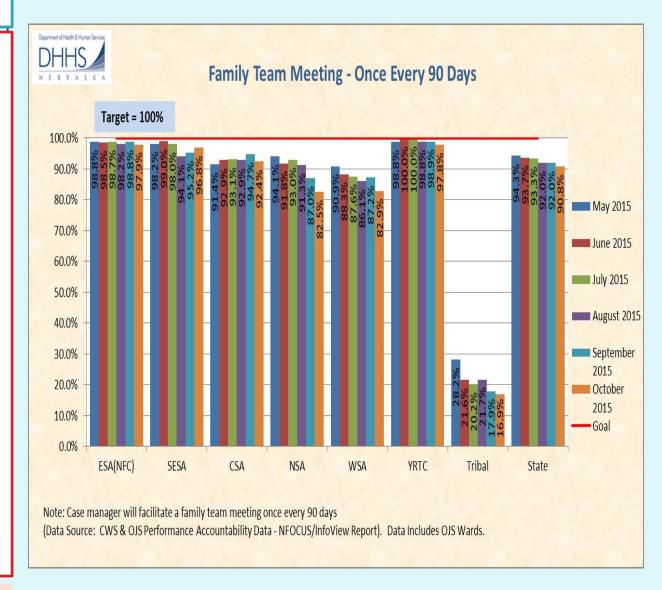
Action Items:

CQI Team Priority:

*Northern Service Area

*Tribes

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.



Family Team Meeting Quality

Strengths/Opportunities:

*The QA team began FTM Quality Documentation reviews again in September 2015. The reviews look to see if policy expectations are met.

For this 1st review, the reviewers looked at whether or not at least one parent attended the family team meeting. Future reviews will look at Mother and Father involvement separate

Barriers:

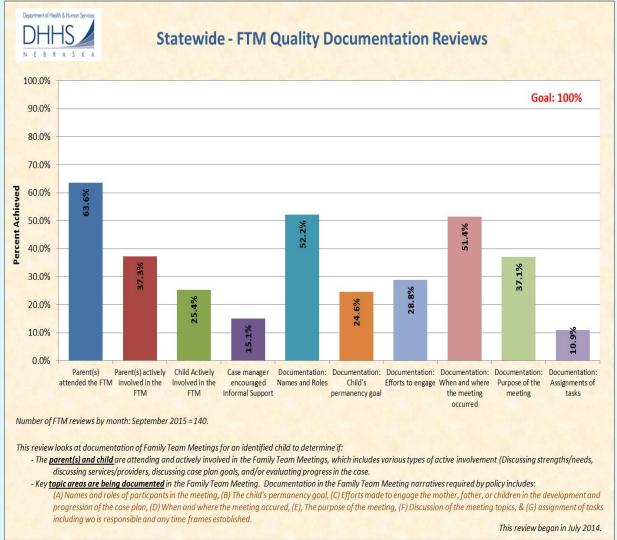
Action Items:

CQI Team Priority:

*Eastern and Western Service Areas

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.





^{*}Tribes

Case Plans Created within 60 Days

Strengths/Opportunities:

Oct 2015: 78.9% of the Case plans are created within 60 days of the youth entering into custody.

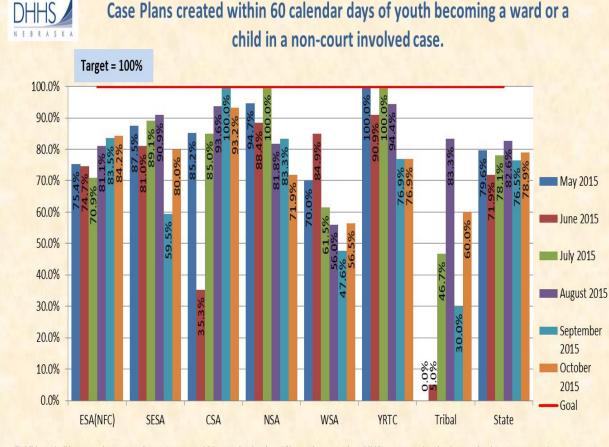
CSA has the highest number of case plans created in 60 days (93.2%) and WSA has the lowest (56.5%).

Barriers:

Action Items:

CQI Team Priority:





All children shall have a written Case Plan on NFOCUS within 60 calendar days of becoming a ward or child in non-court involved case. The data represents the percentage of Case Plans created on N-FOCUS within 60 calendar days of the child's legal status change to ward or non-court involved child. Data includes OJS Wards. (Data Source: NFOCUS Case Plan Documentation/InfoView Report).



Case Plan Quality

Strengths/Opportunities:

Data indicates need for improvement in efforts to complete the most recent finalized case plan jointly with the child's father.

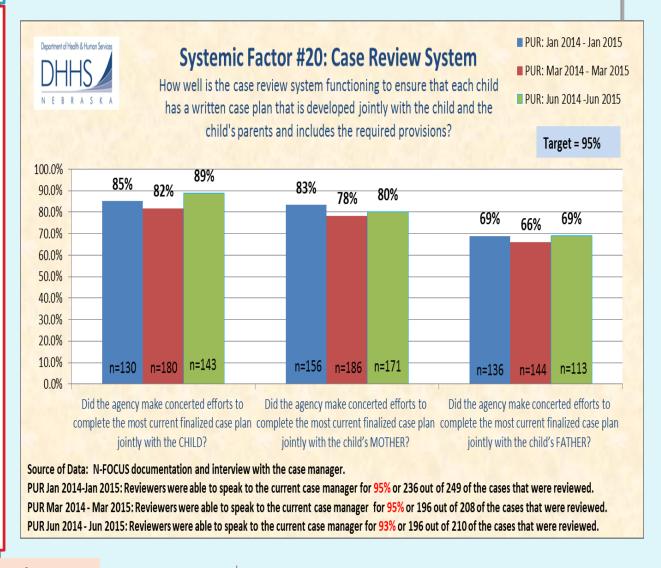
Barriers:

Action Items:

CQI Team Priority:

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.





Case Planning Involvement – CFSR 13

Strengths/Opportunities:

Note: The CFSR review results are based on a review of N-FOCUS documentation and information obtained during phone interviews with the CFSS or FPS.

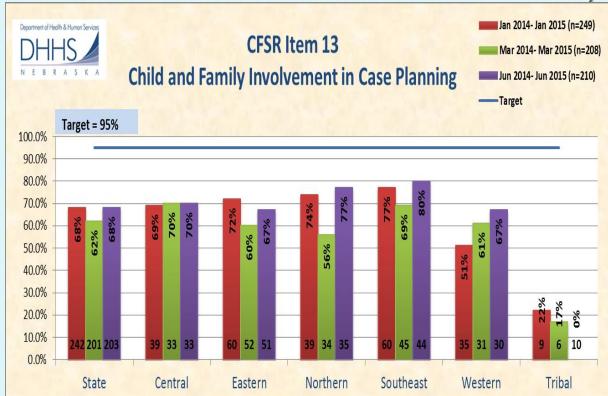
Barriers:

- Lack of ongoing efforts to locate and/or engage non-custodial parent in case planning (in most cases, this is the child's father).
- Lack of ongoing efforts engage developmentally appropriate children in case planning.
- Lack of good quality documentation during family team meetings and face to face contacts between the worker, children, mother and father. Documentation should clearly state how the parent or youth was engaged in the creation of, ongoing evaluation and discussions regarding progress and needs related to case plan goals.

Action Items:

- Policy team will review and expand noncustodial parent memo to include instructions for engaging the non custodial parent. N-FOCUS changes are planned for July 2015.
- CFSR Champion Monica Dement & SESA; see CFSR Binder for additional Action Items.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Item 13 looks at whether or not the agency made concerted efforts during the period under review to involve the parent (mother and father) and the children during the case planning process. Children and parents have to contribute to the creation of the case plan goals and review them with the agency on an ongoing basis for this item to be rated as a strength.

^{*}Tribal data is based on cases reviewed from the Omaha Tribe, Santee Sioux Nation and Winnebago Tribe. CFSR reviews of Tribal cases began with the July 2014 review.

^{**}The round 3 CFSR tool was impletemented statewide in February 2015 and the first review coved the period of January 2014 to January 2015. Item 13 in the Round 3 CFSR tool is comparable to Item 19 in the previous CFSR tool.

Caseworker Contact with Parent CFSR 15

Strengths/Opportunities:

Note: The CFSR review results are based on a review of N-FOCUS documentation and information obtained during phone interviews with the CFSS or FPS.

Barriers:

- Lack of ongoing efforts to visit with the child's non custodial parent (in most cases, this is the child's father).
- Lack of good quality documentation during face to face contacts between the worker and the child's mother and father.

Action Items:

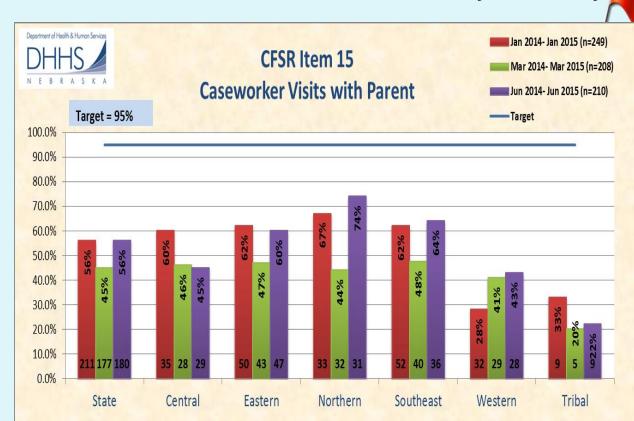
- Policy team will update procedures memo to include clarification regarding parent contact when the child's permanency goal is something other than reunification or family preservation.
- CFSR Champion Lynn Castrianno & ESA; see CFSR Binder for additional Action Items.

*CQI Team Priority:

Central Service Area

*Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Item 15 on the CFSR looks at both the frequency and quality of the caseworker visits with both the mother and the father in the case. This item looks at whether or not the frequency and quality of visits between the caseworker and the mother and father of the child(ren) in the case were sufficient to ensure safety, permanency, and well being of the child and promote achievement of case goals. Each parent should be seen at least monthly in order for this item to be counted as a strength.

^{*}Tribal data is based on cases reviewed from the Omaha Tribe, Santee Sioux Nation and Winnebago Tribe. CFSR reviews of Tribal cases began with the July 2014 review.

^{**}The round 3 CFSR tool was impletemented statewide in February 2015 and the first review coved the period of January 2014 to January 2015. Item 15 in

Worker Face to Face Contact with Mother and Father

Strengths/Opportunities:

Statewide-Oct 2015:

Decrease in contact with mothers to 68.7%.

Decrease in contact with fathers to 39.5%.

* Note: The performance accountability report was modified to require a contact for all parents whose rights are still intact regardless of the child's permanency goal. Prior to this, the report did not require a parent contact for all youth whose permanency goals were adoption, quardianship or independent living.

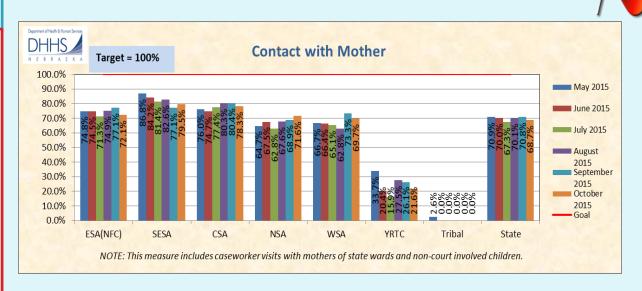
Barriers:

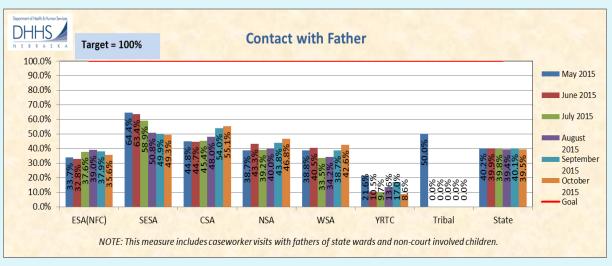
* Identification and engagement of noncustodial parents, especially fathers.

Action Items:

 Lindy Bryceson, Legal and Policy Team will provide additional guidance to staff to assist with efforts to locate and engage the non-custodial parent, especially when working with a mother who does not want to involve the child's father in non court cases.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency





*Note: Data includes parent contact in both court & non-court involved cases.



Child, Parent & Foster Parent Needs Assessment – CFSR 12

Strengths/Opportunities:

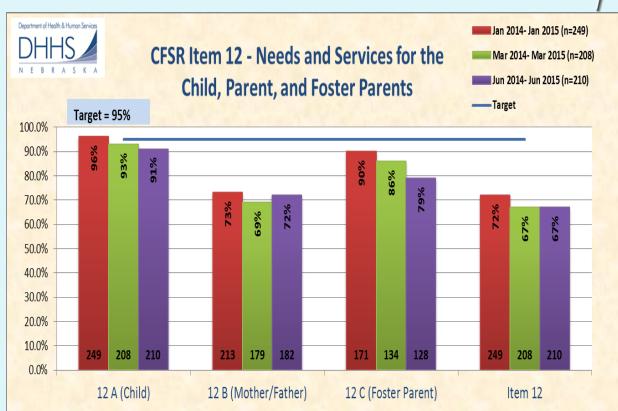
Note: The CFSR review results are based on a review of N-FOCUS documentation and information obtained during phone interviews with the CFSS or FPS.

Barriers:

 Lack of good quality documentation during face to face contacts between the worker and the child.
 Documentation should contain sufficient information to address safety, permanency and well-being.

Action Items:

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Item 12 on the CFSR determines whether or not the agency made concerted efforts during the period under review to assess the child, parents and foster parents needs and provide services to meet needs that were identified. Item 12 A is about the children's needs and services, 12 B is about both the mother and father's needs and services, and 12 C is about the foster parent's needs and services. The three parts of Item 12 are combined into one item as a whole to determine if the overall item is a strength or area needing improvement.

^{**}The round 3 CFSR tool was impletemented statewide in February 2015 for the period under review of January 2014 to January 2015. Item 12 in the Round 3 CFSR tool is comparable to Item 17 in the previous CFSR tool.

Federal Visitation with State Wards

Strengths/Opportunities:

Oct 2015: New Fed Fiscal Year began in October 2013. The Federal Measure is 90%, this will increase to 95% in 2015. NE has set goal at 95% in preparation for the change with the federal measure. State performance decreased to 93.2% this month. Performance is 95% and above for all Service Areas, 60.0% for YRTC, and 23.2% for Tribal Cases.

Note: In SFY11, NE reported 48.4% monthly child contact with this federal measure! WOW!!!

Barriers:

-Lack of documentation in tribal cases

Action Items:

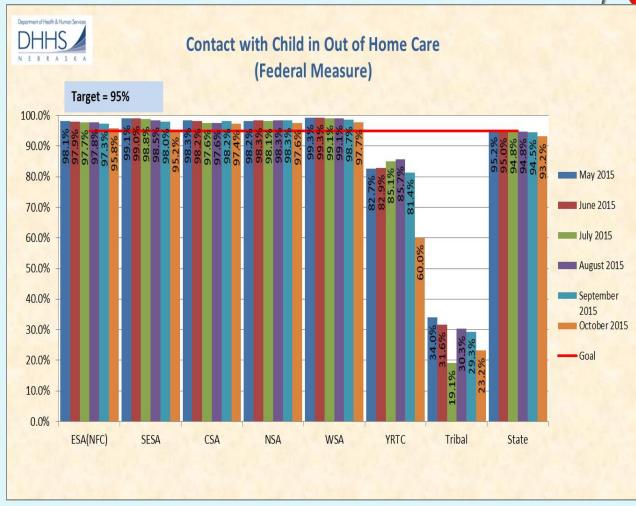
CQI Team Priority:

*Tribes

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe.

Data Review Frequency: Monthly

OUTCOME STATEMENT: Children Will Achieve Timely Permanenc



Case manager will have monthly face to face contact with the child. This federal visitation requirement is a cumulative measure for the federal fiscal year (October to December). Youth are required to be visited 95% of the months they are in out of home care. Data includes OJS Wards. (Data Source: Federal Visitation Data - NFOCUS/InfoView Reports). Starting Aug 2014 – data includes court youth placed at home on trial home visit.

Data is part of CFSR Item #19 (Caseworker visit with the child).

Monthly Contact with State Wards and Non-Court Involved Child

Strengths/Opportunities:

Oct 2015: Non Court Case - statewide performance increased to 85.8%.

Note: In May 2012, the state performance was at 53.4% for this measure.

Oct 2015: State Wards – statewide decrease to 92.8%. CSA had the highest percentage at 98.0%. YRTC saw a decrease to 81.8% and tribal cases saw an increase to 24.9% this month.

Barriers:

-Lack of documentation in tribal cases

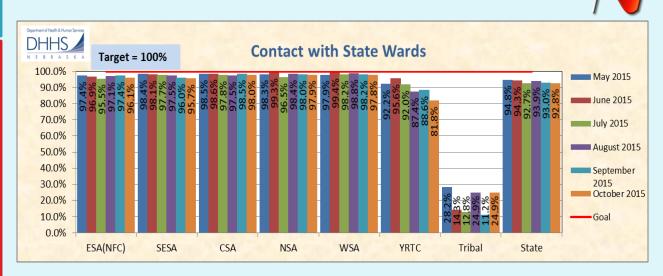
Action Items:

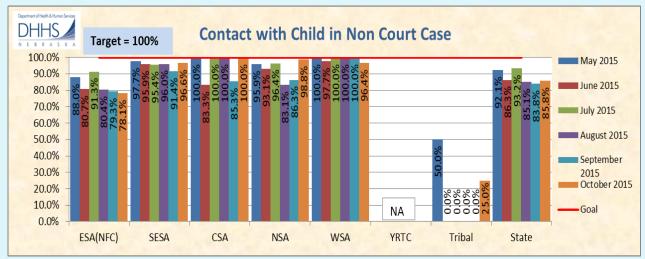
CQI Team Priority:

Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

Data Review Frequency: Monthly

OUTCOME STATEMENT: Children Will Achieve Timely Permanency





Case manager will have monthly face to face contact with the child (Data Source: CWS & OJS Performance Accountability Data - NFOCUS/InfoView Reports).



Caseworker Contact with Child CFSR 14

Strengths/Opportunities:

Note: The CFSR review results are based on a review of N-FOCUS documentation and information obtained during phone interviews with the CFSS or FPS.

Barriers:

 Lack of good quality documentation during face to face contacts between the worker and the child's mother and father. Documentation should contain sufficient information to address safety, permanency and well-being.

Action Items:

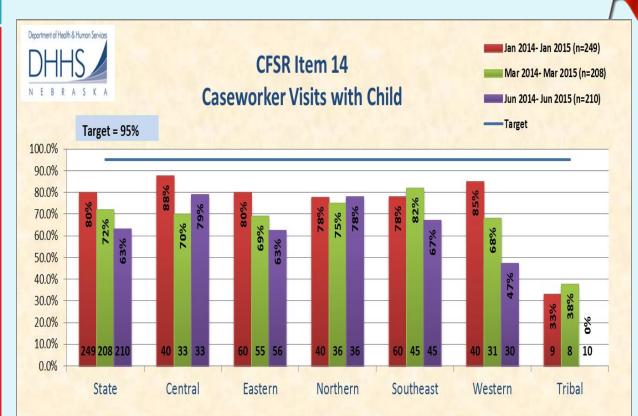
* CFSR Champion – KaCee Zimmerman & CSA; see CFSR Binder for additional Action Items.

CQI Team Priority:

*Central Service Area

Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Item 14 on the CFSR looks at both the frequency and quality of the caseworker visits with the children in the case. This item looks at whether or not the frequency and quality of visits between the caseworker and the children in the case were sufficient to ensure safety, permanency, and well being of the child and promote achievement of case goals. Children should be seen privately when age appropriate and at least monthly in order for this item to be counted as a strength.

^{*}Tribal data is based on cases reviewed from the Omaha Tribe, Santee Sioux Nation and Winnebago Tribe. CFSR reviews of Tribal cases began with the July 2014

^{**}The round 3 CFSR tool was impletemented statewide in February 2015 for the period under review of January 2014 to January 2015. Item 14 in the Round 3 CFSR tool is comparable to Item 19 in the previous CFSR tool.

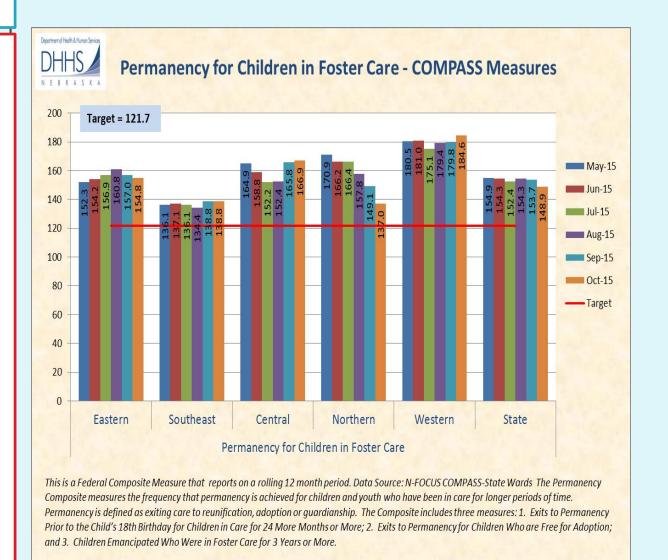
Permanency for Children in Foster Care

Strengths/Opportunities:

Oct 2015: All Service Areas continue to meet the target goal for this measure.

Barriers:

Action Items:



Timeliness of Adoption

Strengths/Opportunities:

Oct 2015: All service areas continue to meet the target goal for this measure.

Barriers:

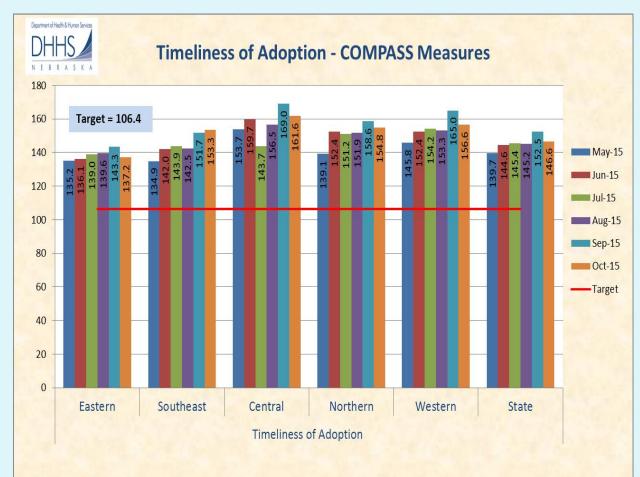
Action Items:

- * Neligh/Legal will lead a sub committee to address legal barriers to TPR, Exceptions, Concurrent Planning and other barriers.
- * 15 out of 22 Report/List has been updated and will be distributed to the court, County Attorney and Service Area Administrators on a regular basis.

CQI Team Priority:

Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



This is a Federal Composite Measure: Data Source: N-FOCUS COMPASS-State wards. This is a Federal measure that reports on a rolling 12 month period. The Adoption Composite measures the timeliness of adoptions and includes the following five measures: Adoption in less than 24 Months, Median Time to Adoption, Children in care for 17 Months or Longer Who Are Adopted by the End of the Year, Children in Care for 17 Months or Longer Who Are Legally Free for Adoption within 6 Months, and Children Who Are Legally Free for Adopted within 12 Months.

Strengths/Opportunities:

Oct 2015: ESA, NSA and WSA are currently meeting this measure.

Barriers:

Action Items:

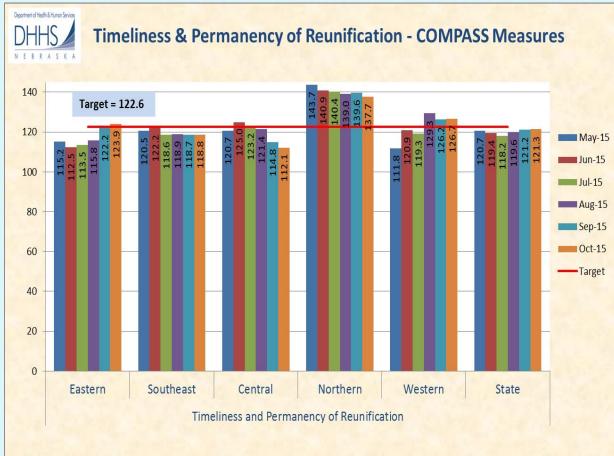
* Policy team is in the process of drafting a new memo addressing diligent effort requirements and expectations for engaging parents.

CQI Team Priority:

- *Statewide External Stakeholder Team
- *Eastern, Northern, Southeast and Western Service Areas

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



This is a Federal Composite Measure. Data Source: N-FOCUS COMPASS-State Wards. This is a Federal Measure that reports on a rolling 12 month period. The Reunification Composite measures the timeliness of reunification and whether the reunification was permanent over a specific period of time. The Reunification Composite includes four measures: Reunification in Less Than 12 Months, Median Time to Reunification, Entry Cohort Reunification in Less Than 12 Months, and Permanence of Reunification.

Strengths/Opportunities:

Oct 2015: 66.8% of the exits to reunification happen between 0-12 months.

Barriers:

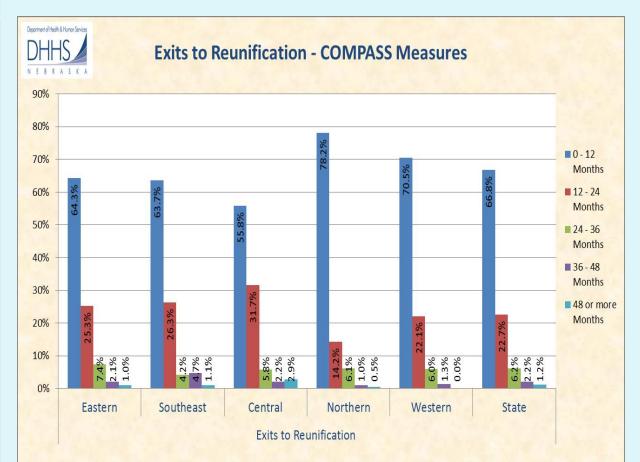
Action Items:

CQI Team Priority:

*Statewide External Stakeholder Team *Eastern, Northern, Southeast and Western Service Areas

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



This is a Federal Composite Measure. Data Source: N-FOCUS COMPASS-State Wards. This is a Federal Measure that reports on a rolling 12 month period. For the reporting year, of all children discharged from foster care to reunification who had been in foster care for 8 days or longer, the percent that met either of the following criteria: (1) the child was reunified in less than 12 months from the date of the latest removal from the home, or (2) the child was placed in a trial home visit within 11 months of the date of the latest removal and the child's last placement prior to discharge to reunification was the trial home visit. (Exit Cohort)

Strengths/Opportunities:

Oct 2015: No Service Area is currently meeting this measure. Statewide performance is at 38.6%.

Barriers:

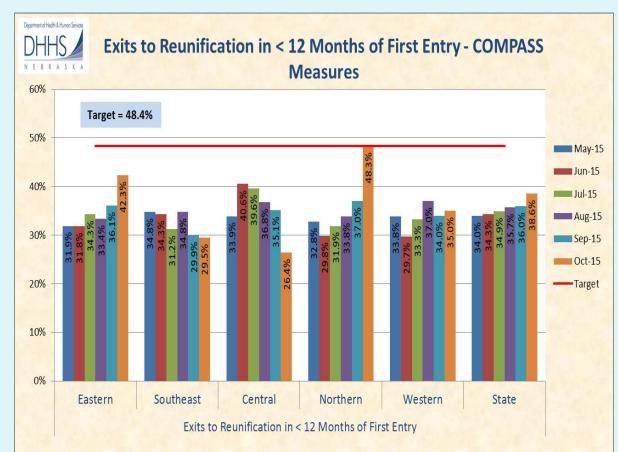
Action Items:

CQI Team Priority:

*Statewide External Stakeholder Team

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



This is a Federal Composite Measure. Data Source: N-FOCUS COMPASS-State Wards. This is a Federal Measure that reports on a rolling 12 month period. For the prior reporting year, of all children entering foster care in the second 6 months of the year who remained in foster care for 8 days or longer, the percent who met either of the following criteria: (1) the child was reunified in less than 12 months from the date of entry into foster care, or (2) the child was placed in a trial home visit in less than 11 months from the date of entry into foster care and the trial home visit was the last placement setting prior to discharge to reunification. (Entry Cohort)

^{*}Eastern, Northern, Southeast and Western Service Areas

Strengths/Opportunities:

Oct 2015: Statewide Median Months in care is 7.9. NSA (7.4) is closest to the target goal.

Barriers:

Action Items:

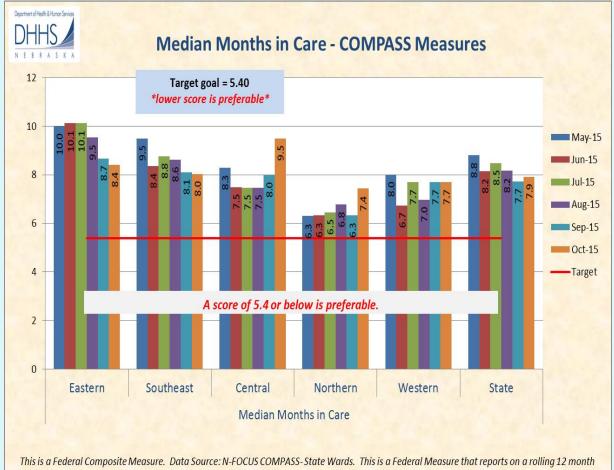
CQI Team Priority:

*Statewide External Stakeholder Team

*Eastern, Northern, Southeast and Western Service Areas

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



This is a Federal Composite Measure. Data Source: N-FOCUS COMPASS- State Wards. This is a Federal Measure that reports on a rolling 12 mont period. For the reporting year, of all children discharged from foster care to reunification who had been in foster care for 8 days or longer, the median length of stay in months from the date of the most recent entry into foster care until either of the following: (1) the date of discharge to reunification; or (2) the date of placement in a trial home visit that exceeded 30 days and was the last placement setting prior to discharge to reunification.

Strengths/Opportunities:

Oct 2015: All Service Areas are currently meeting the target goal for this measure.

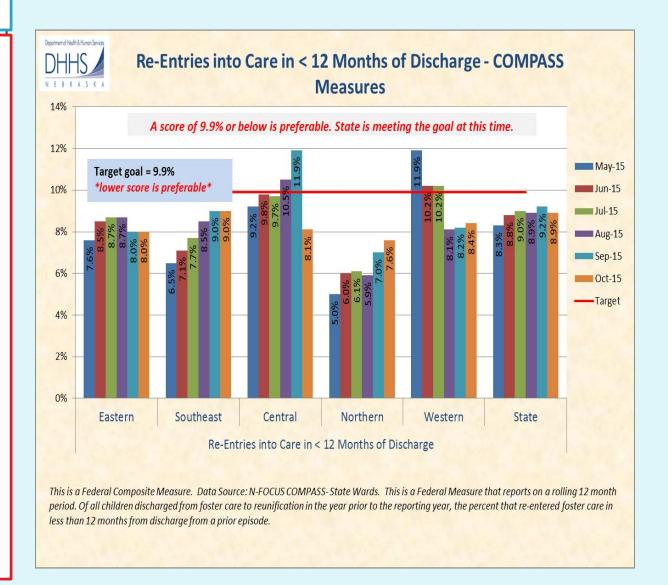
Barriers:

Action Items:

CQI Team Priority:

- *Statewide External Stakeholder Team
- *Eastern, Northern, Southeast and Western Service Areas

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.



Placement Stability

Strengths/Opportunities:

Oct 2015: State performance continues to exceed target goal this month. All Service Areas are meeting the target goal.

Barriers:

- -Placement disruptions due to child behaviors
- -Shortage of foster placements for older youth with behavior needs.

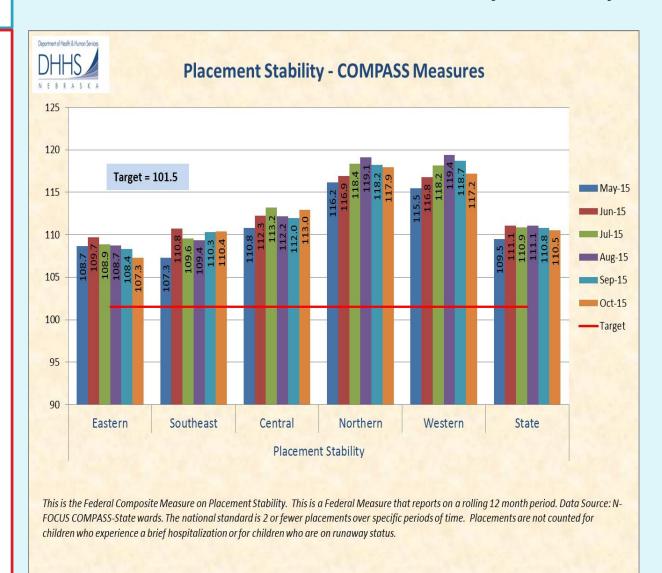
Action Items:

CQI Team Priority:

- *Statewide External Stakeholder Team
- *Eastern, Southeast, Central and Western Service Areas.

*Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Data Review Frequency: Quarterly (March, June, September, December)

Kinship Care for Out of Home Wards

Strengths/Opportunities:

June 2015: WSA has the highest percentage of wards placed in kinship care (68.0%). SESA has the lowest number of wards in kinship care (48.9%).

Barriers:

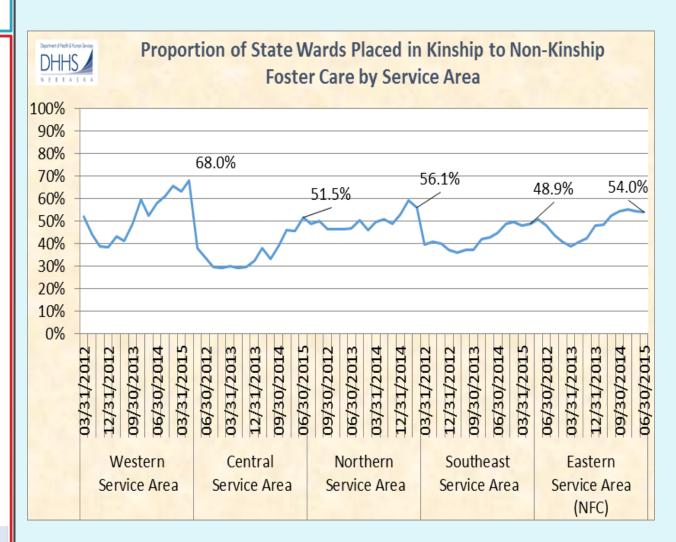
Action Items:

CQI Team Priority:

*Central and Southeast Service Areas

Refer to Local Service Area Action Plan Forms for detailed Action Items and Strategies for each Service Area.

OUTCOME STATEMENT: Children Will Achieve Timely Permanency



Per LB 265 (July 2013) a "kinship home means a home where a child or children receive foster care and at least one of the primary caretakers has previously lived with or is a trusted adult that has a pre-existing, significant relationship with the child or children or a sibling of such a child or children...."

Safely Decrease the Number of OOH Wards by Moving Them Back to In-Home Care

Strengths/Opportunities:

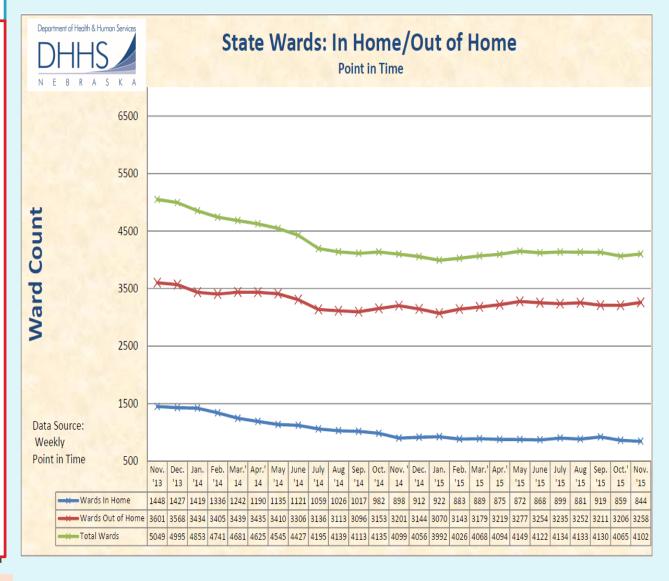
Nov 2015: Increase in Out of Home wards.

Barriers:

Action Items:

CQI Team Priority:

* Statewide



Safely Decrease the Number of OOH Wards by Moving Them Back to In-Home Care

Strengths/Opportunities:

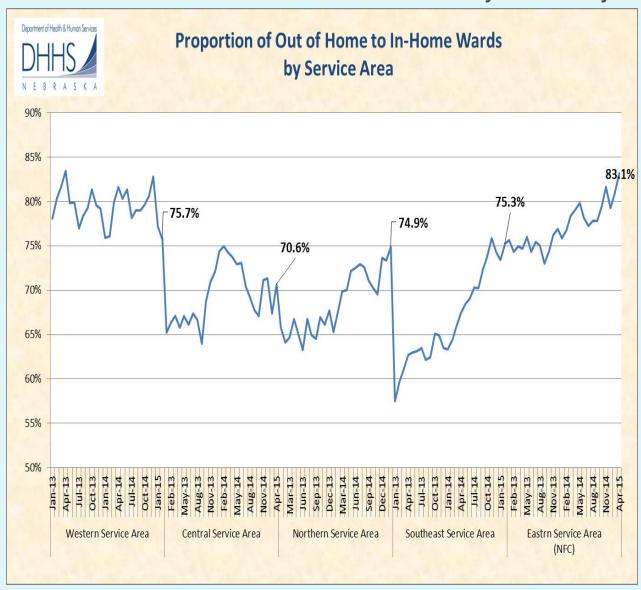
Apr 2015: ESA has the highest proportion of Out of home wards to inhome wards at 83.1%. CSA has the lowest proportion at 70.6%.

Barriers:

Action Items:

CQI Team Priority:

* Statewide



CHAPTER 4: HEALTHY CHILDREN

OUTCOME STATEMENT: CHILDREN WILL DEMONSTRATE POSITIVE WELL-BEING OUTCOMES

Goal Statement: Children will demonstrate improvements in Physical Health, Behavior Health and in Educational domains

AFCARS

Youth Exiting to Emancipation

Strengths/Opportunities:

FY 2013:

-Overall decrease in the number of wards exiting to emancipation since Federal Fiscal Year 2012 (Decrease of 58 youth).

Barriers:

Action Items:

OUTCOME STATEMENT: Children Will Demonstrate Positive Well-Being Outcomes

3.4 Exits to Emancipation (%)

Nebraska: 2009, 2010, 2011, 2012, 2013

	2009	2010	2011	2012	2013
Children Age 12 or Younger at Entry	11.8	12.2	11	11.5	8.9
Children Older Than 12 at Entry	88.2	87.8	89	88.5	91.1
Missing Data	0	0	0	0	0
Number	330	304	301	304	246

Data Review Frequency: Monthly due to

Emancipation (AFCARS N-FOCUS Definition): Youth who exited out of home care and DHHS custody due to one of the following reasons: "Independent Living Achieved", "Reached the Age of Majority", "Marriage" or "Joined the Military".

Needs and Services for the Child (Educational Needs – CFSR Item 16)

Strengths/Opportunities:

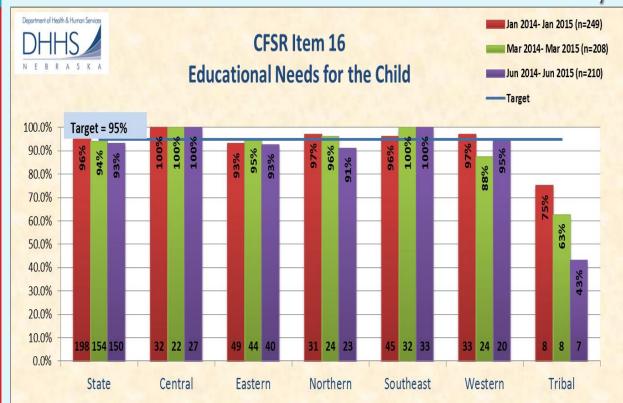
Note: The CFSR review results are based on a review of N-FOCUS documentation and information obtained during phone interviews with the CFSS or FPS.

Barriers:

Lack of documentation of efforts address child's poor performance in school.

Action Items:

OUTCOME STATEMENT: Children Will Demonstrate Positive Well-Being Outcomes



Item 16 on the CFSR looks at the educational needs and services for the child. This item looks at whether or not the agency sufficiently assessed the educational needs of the child (when applicable) and if the agency made efforts to ensure the appropriate services were provided to the child to meet any identified educational needs.

^{*}Tribal data is based on cases reviewed from the Omaha Tribe, Santee Sioux Nation and Winnebago Tribe. CFSR reviews of Tribal cases began with the July 2014 review.

^{**}The round 3 CFSR tool was impletemented statewide in February 2015 for the period under review of January 2014 to January 2015. Item 16 in the Round 3 CFSR tool is comparable to Item 21 in the previous CFSR tool.

Needs and Services for the Child (Physical Health Needs – CFSR Item 17)

Strengths/Opportunities:

Note: The CFSR review results are based on a review of N-FOCUS documentation and information obtained during phone interviews with the CFSS or FPS.

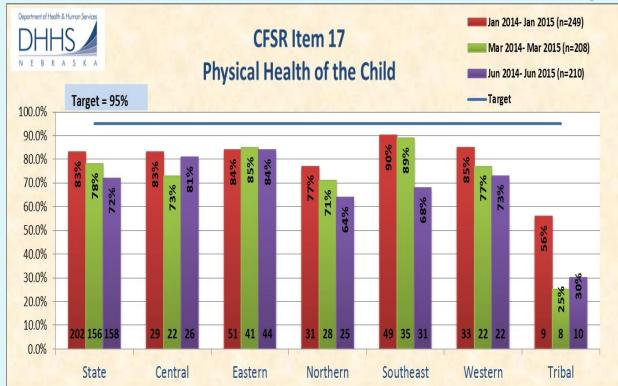
Barriers:

- Out of home Cases: Lack of documentation of a physical or dental exam and/or results from the exam during the PUR.
- In home Cases: Lack of documentation of assessment of physical health for cases that opened in the PUR due to concerns of physical abuse or medical neglect.

Action Items:

OUTCOME STATEMENT: Children Will Demonstrate Positive Well-Being Outcomes





Item 17 on the CFSR looks at the physical needs and services for the child. This item looks at whether or not the agency sufficiently assessed the physical health of the child (when applicable) and if the agency made efforts to ensure the appropriate services were provided to the child to meet any identified physical health needs.

*Tribal data is based on cases reviewed from the Omaha Tribe, Santee Sioux Nation and Winnebago Tribe. CFSR reviews of Tribal cases began with the July 2014 review.

**The round 3 CFSR tool was impletemented stateweide in February 2015 for the period of January 2014 to January 2015. Item 17 in the Round 3 CFSR tool is comparable to Item 22 in the previous CFSR tool.

Needs and Services for the Child (Mental/Behavioral Health Needs – CFSR Item 18)

Strengths/Opportunities:

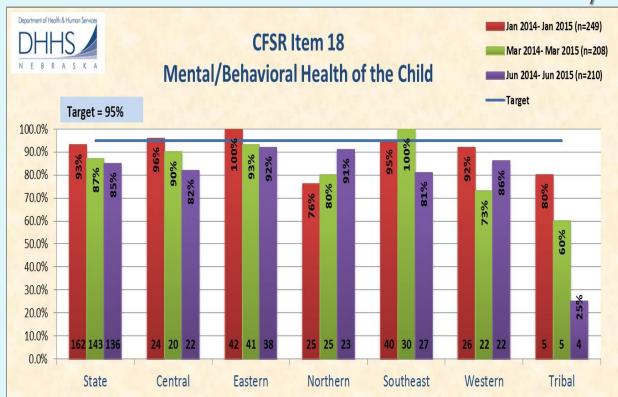
Note: The CFSR review results are based on a review of N-FOCUS documentation and information obtained during phone interviews with the CFSS or FPS.

Barriers:

- Out of home Cases: Lack of documentation to support ongoing assessment of child's mental health needs upon return to the parent's home.

Action Items:

OUTCOME STATEMENT: Children Will Demonstrate Positive Well-Being Outcomes



Item 18 on the CFSR looks at the mental/behavioral health and services for the child. This item looks at whether or not the agency sufficiently assessed the mental/behavioral health of the child (when applicable) and if the agency made efforts to ensure the appropriate services were provided to the child to meet any identified mental/behavioral health needs.

^{*}Tribal data is based on cases reviewed from the Omaha Tribe, Santee Sioux Nation and Winnebago Tribe. CFSR reviews of Tribal cases began with the July 2014 review.

^{**}The round 3 CFSR tool was impletemented statewide in February 2015 for the period of January 2014 to January 2015. Item 18 in the Round 3 CFSR tool is comparable to Item 23 in the previous CFSR tool.

CHAPTER 5: WORKFORCE STABILITY

OUTCOME STATEMENT: THE DIVISION OF CHILDREN AND FAMILY SERVICES' WORKFORCE IS WELL-QUALIFIED, TRAINED, SUPERVISED AND SUPPORTED

Goal Statement: Build and support a stable workforce to promote positive outcomes for children and families

CFS Staff Vacancy Rate

Strengths/Opportunities:

Sept 2015: CFS vacancy rate decreased to 3.8%

Barriers:

Action Items:

OUTCOME STATEMENT: The Division of Children and Family Services' Workforce is well-qualified, trained, Supervised and Supported

CFSS + CFSS/T													
Location	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15
CSA	1.8%	7.3%	7.3%	0.0%	5.5%	10.9%	5.6%	7.4%	9.3%	7.4%	9.3%	3.7%	0.0%
ESA	10.0%	11.1%	10.2%	8.7%	7.2%	14.3%	9.1%	7.8%	2.6%	0.0%	0.0%	2.6%	2.6%
NSA	15.5%	16.9%	19.1%	14.7%	13.2%	17.6%	10.3%	4.4%	10.3%	13.2%	11.8%	10.3%	7.4%
SESA	3.2%	3.5%	1.9%	0.9%	2.9%	2.9%	2.9%	4.9%	8.7%	5.9%	4.8%	5.9%	6.7%
WSA	1.9%	11.1%	5.6%	3.7%	9.3%	11.1%	11.1%	7.5%	5.7%	7.5%	15.1%	5.7%	1.9%
Total	6.7%	9.5%	8.4%	5.4%	6.7%	9.8%	6.5%	5.6%	6.9%	6.1%	6.5%	5.1%	3.8%
						YS	SI						
Location	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15
YRTC Geneva	0.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	20.0%	20.0%	22.2%	22.2%
YRTC Kearney	14.3%	14.3%	14.3%	7.1%	7.1%	7.1%	7.1%	14.3%	14.3%	14.3%	7.1%	7.1%	7.1%
Total	8.3%	12.5%	12.5%	8.3%	8.3%	8.3%	8.3%	12.5%	12.5%	16.7%	12.5%	13.0%	13.0%
	YSSII												
Location	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Jul-15	Aug-15	Sep-15
YRTC Geneva	16.7%	23.3%	30.0%	30.0%	30.0%	23.3%	26.7%	26.7%	30.0%	30.0%	26.7%	12.5%	4.2%
YRTC Kearney	10.9%	8.9%	8.9%	11.1%	8.9%	6.7%	8.9%	13.3%	8.9%	15.9%	13.6%	18.2%	15.9%
Total	13.2%	14.7%	17.3%	18.7%	17.3%	13.3%	16.0%	18.7%	17.3%	21.6%	18.9%	16.2%	11.8%

*Date is effective as of first day of posted month

NFC Staff Vacancy Rate

Strengths/Opportunities:

Oct 2015: NFC Vacancy Rate decreased to 13.37%

Barriers:

Action Items:

OUTCOME STATEMENT: The Division of Children and Family Services' Workforce is well-qualified, trained, Supervised and Supported

VACANCY RATES

Vacant Total Vacancy Vacant Total Vacancy Positions Positions Rate Positions Positions Positions Positions Positions Positions Rate Positions Positions Positions Rate Positions Positions Rate Positions Positions Rate Positions Positions Rate Posi

	vacant	Total	vacancy												
	Positions	Positions	Rate												
Location															
NFC	35***	168	20.83%	29***	172	16.86%	32***	172	18.60%	27***	172	15.69%	23***	172	13.37%

Total Positions includes Family Permanency Supervisors and Family Permanency Specialists (based on 146 fully trained Family Permanency Specialists and 26 Family Permanency Supervisors)

^{***}This does not include the Family Permanency Specialist Trainees

^{*}NFC added 4 Family Permanency Supervisor positions in July 2015

CFS Staff Turnover

Strengths/Opportunities:

Aug 2015: Decrease in turnover for CFS Spec Trainee and CFS Specialists. Increase in turnover for CFS Supervisors.

Barriers:

Action Items:

OUTCOME STATEMENT: The Division of Children and Family Services' Workforce is well-qualified, trained, Supervised and Supported

	Protection and Safety Turnover Percent*												
Title	Aug 2014	Sep 2014	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	Jun 2015	July 2015	Aug 2015
CFS Spec Trainee	3.54%	1.98%	5.48%	5.56%	8.57%	2.56%	2.00%	9.43%	2.13%	1.69%	5.66%	635%	4.11%
CFS Specialist	2.20%	2.74%	3.29%	1.01%	2.42%	2.49%	1.42%	1.07%	2.66%	3.68%	2.18%	1.85%	1.12%
CFS Supervisors	1.52%	1.47%	3.03%	0.00%	1.64%	0.00%	1.54%	3.17%	0.00%	0.00%	3.13%	0.00%	1.54%

Turnover Percent		-	5		
Title	CSA PS	ESA PS	NSA PS	SESA PS	WSA PS
CFS Spec Trainee	0.00%	6.25%	6.67%	0.00%	8.33%
CFS Specialist	0.00%	1.69%	2.08%	1.27%	0.00%
CFS Supervisors	11.11%	0.00%	0.00%	0.00%	0.00%

Turnover Counts	Aug 2015								
Title	CSA PS	ESA PS	NSA PS	SESA PS	WSA PS				
CFS Spec Trainee	0	0	1	0	1				
CFS Specialist	0	0	1	1	0				
CFS Supervisors	1	0	0	0	0				

Aggregate Counts

	Total	Term	
Title	Employee	Employee	Turnover
CFS Spec Trainee	73	3	4.11%
CFS Specialist	269	3	1.12%
CFS Supervisors	62	1	1.54%

*Note: Turnover rates are calculated using filled positions at the end of the month and includes only those employees who left DHHS employment during that month. It does not include employees who transferred from one program or Division to another within DHHS. Turnover is as of the last day of posted month.

NFC Staff Turnover

Strengths/Opportunities:

Oct 2015: Increase in FPS Turnover

Barriers:

Action Items:

OUTCOME STATEMENT: The Division of Children and Family Services' Workforce is well-qualified, trained, Supervised and Supported

STATE CQI TURNOVER, AGGREGATE COUNTS & VACANCY RATES October 2015

NEBRASKA FAMILIES COLLABORATIVE TURNOVER PERCENT*											
Title	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Aug-15	Sep-15	Oct-15
FPS Trainee	0%	25%	9.09%	7.14%	0%	0%	0%	0%	4.34%	4.34%	8.33%
FPS	3.73%	6.20%	1.56%	1.58%	4.72%	4.09%	5.83%	7.07%	1.75%	2.52%	4.03%
FP Supervisor	0%	0%	0%	0%	0%	0%	4.76%	5.00%	0%	0%	4%

*Note: Turnover rates are calculated using filled positions at the end of the month and includes only those employees who left state government during that month. It does not include employees who transferred from one program or Division to another within DHHS or from DHHS to another state agency. Turnover is as of the last day of posted month.

Aggregate Counts – Oct 2015			
	Total	Term	
Title	Employees	Employees	Turnover
FPS Trainee	12	1	8.33%
FPS	124	5	4.03%
FP Supervisor	25	1	4%

YRTC Staff Turnover

Strengths/Opportunities:

Aug 2015: Decrease in turnover percent for Youth Security Specialist I and increase for Youth Security Specialist II

Barriers:

Action Items:

OUTCOME STATEMENT: The Division of Children and Family Services' Workforce is well-qualified, trained, Supervised and Supported

	YRTC Turnover Percent*												
Title	Aug 2014	Sep 2014	Oct 2014	Nov 2014	Dec 2014	Jan 2015	Feb 2015	Mar 2015	Apr 2015	May 2015	June 2015	July 2015	Aug 2015
YOUTH SECURITY													
SPECIALIST I	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	9.85%	0.00%	0.00%	0.00%	10.10%	5.05%
YOUTH SECURITY													
SPECIALIST II	1.53%	4.74%	4.89%	3.31%	0.00%	1.54%	3.19%	3.29%	0.00%	6.93%	1.67%	0.00%	5.02%

Turnover Percent Aug 2015

Title	Geneva	Kearney
YOUTH SECURITY		
SPECIALIST I	0.00%	7.69%
YOUTH SECURITY		
SPECIALIST II	0.00%	8.11%

Turnover Counts Aug 2015

Title	Geneva	Kearney
YOUTH SECURITY		
SPECIALIST I	0	1
YOUTH SECURITY		
SPECIALIST II	0	3

Aggregate Counts

	Total	Term	
Title	Employee	Employee	Turnover
YOUTH SECURITY			
SPECIALIST I	19.8	1	5.05%
YOUTH SECURITY			
SPECIALIST II	59.75	3	5.02%

*Note: Turnover rates are calculated using filled positions at the end of the month and includes only those employees who left DHHS employment during that month. It does not include employees who transferred from one program or Division to another within DHHS. Turnover is as of the last day of posted month.

CHAPTERS 6 – 9

Data will be available in the near future.

CHAPTER 6: Service Array

CHAPTER 7: Coordination/ Collaboration and Communication

CHAPTER 8: Financing

CHAPTER 9: Indian Child Welfare (ICWA)

CHAPTER 6: SERVICE ARRAY

- OUTCOME STATEMENT: CHILDREN AND FAMILIES HAVE ACCESS TO QUALITY SERVICES
- Goal Statement: NE's service array will assess the strengths and needs of children and families and determine other service needs, address the needs of families in addition to Individual children in order to create a safe home environment, enable children to remain safely with their parents when reasonable, and help children In foster care and adoptive placements achieve permanency (Federal Systemic Factor-Service Array).

CHAPTER 7: COORDINATION/COLLABORATION/COMMUNICATION

- OUTCOME STATEMENT: THE CHILD WELFARE SYSTEM WILL BE STRENGTHENED THROUGH THE COLLABORATIVE EFFORTS OF MANY
- Goal Statement: When implanting the provisions of the CFSP, DCFS will engage and have ongoing consultation with tribal representatives, consumers, service providers, foster care providers, juvenile court, and other public and private child and family serving agencies and includes the major concerns of the these representatives in the goals and objectives of the CFSP (Federal Systemic Factor Agency Responsiveness to the Community).

CHAPTER 8: FINANCING

- OUTCOME STATEMENT: MAXIMIZE FEDERAL TITLE IV-E FUNDING FOR FEDERALLY ALLOWABLE SERVICES FOR IV-E ELIGIBLE YOUTH.
- Goal Statement: Prospectively address unresolved Title IV-E claiming concerns previously identified through audit findings and department deferral or disallowance Correspondence.

CHAPTER 9: INDIAN CHILD WELFARE

- OUTCOME STATEMENT: THE CHILD WELFARE SYSTEM WILL BE STRENGTHEND THROUGH THE COLLABORATIVE EFFORTS OF MANY
- Goal Statement: When implanting the provisions of the CFSP, DCFS will engage and have ongoing consultation with tribal representatives, consumers, service providers, foster Care, providers, the juvenile court, and other public and private child- and family-serving agencies and includes the major concerns of these representatives in the goals and objectives of the CFSP (Federal Systemic Factor-Agency Responsiveness to the Community).

CHAPTER 10: ORGANIZATIONAL EXCELLENCE

OUTCOME STATEMENT: DCFS IS A SELF-DIAGNOSING AND SELF-CORRECTING SYSTEM

Goal Statement: Quantitative and qualitative data measures will be used to evaluate and improve performance, guide decision-making, enhance transparency and strengthen accountability

Schedule of Discussion Subjects 2015

- January 29
 - · Process Measures
 - Federal Results (COMPASS)
 - SDM Fidelity (Risk, FSNA & Well-Being)
 - CFSR Path to Progress (4,6,12,15 & 21)
- February 26
 - SDM Fidelity (Risk-Re, Reunification)
 - CFSR Path to Progress (13,16, 21)
 - Case Plan Goal Discussion (7,8,9 & 10)
 - Case Plan Quality
 - ESA Local CQI Update
 - Removal Contacts w/in 30 days (8)
- March 26
 - Process Measures
 - SDM Fidelity (Overrides)
 - CFSR Path to Progress (17a,17b, follow up action items)
 - CFSR Round 2 to 3 Discussion
 - · Timeliness of case plan completion
 - WSA Local CQI Update
- April 23
 - Process Measures
 - SDM Fidelity
 - CFSR Path to Progress (22 & 23)
 - Recurrence of Maltreatment Discussion (2)
 - SESA Local CQI Update
 - Person Characteristics N-Focus Enhancement
- May 28
 - Process Measures
 - CFSR Path to Progress
 - Placement Stability Discussion (6)
 - CSA Local CQI Update
 - Removal Contacts w/in 30 days (8)
- June 25
 - · Operations Plan
 - CFSR Path to Progress
 - Round 3 Federal Indicators Update
 - Out-of-State Youth Analysis
 - Maltreatment in Foster Care Recurrence Discussion
 - NSA Local CQI Update

- July 23 -
 - Process Measures
 - Timeliness of Permanency Discussion
 - Operations Data
 - Re-entry Discussion (3)
 - ESA Local CQI Update
- August 27
 - Process Measures
 - SDM Fidelity
 - · Re-entry Discussion
 - · Removal Contacts w/in 30 days (8)
 - WSA Local CQI Update
- September 24
 - Process Measures
 - LB-1160 Survey results
 - · SESA Local CQI Update
- October 29
 - · Process Measures
 - · Operations Data
 - Intake / SDM Fidelity
 - Federal Results (COMPASS)
 - CESA Local CQI Update
- November 19
 - Process Measures
 - Intake / SDM Fidelity
 - SDM Fidelity
 - NSA Local CQI Update
- December
 - No Meeting this month

Federal IM 12-07

CQI Structure

- Statewide Quality Assurance program with autonomous oversight and dedicated staff
- Continual training of CQI staff is occurring and QA is collaboratively working with Policy, Training and Administrators to ensure QA's decisions are based upon common policy and to help policy with Administrator's situations
- Written policies and procedures are being updated and produced where they don't exist

Quality Data Collection

- Common data collection and measuring process statewide
- All QA staff are trained and utilize the same QA Tools
- CFSR reviews are performed by the same staff and reported consistently
- 2nd level reviews occur on all processes to ensure consistent QA and learning opportunities

Case Record Review Data and Process

- Quality unit is responsible for all case reviews
- Case review system has been developed to randomly select cases statewide, provide the QA person with correct review questions and stores results in a non-editable location.
- Case review system has been modified to allow for testing of specific CFSR questions by service area as needed and generate an email to the worker.
- Inter-rater reliability testing is ongoing to ensure consistent scoring.

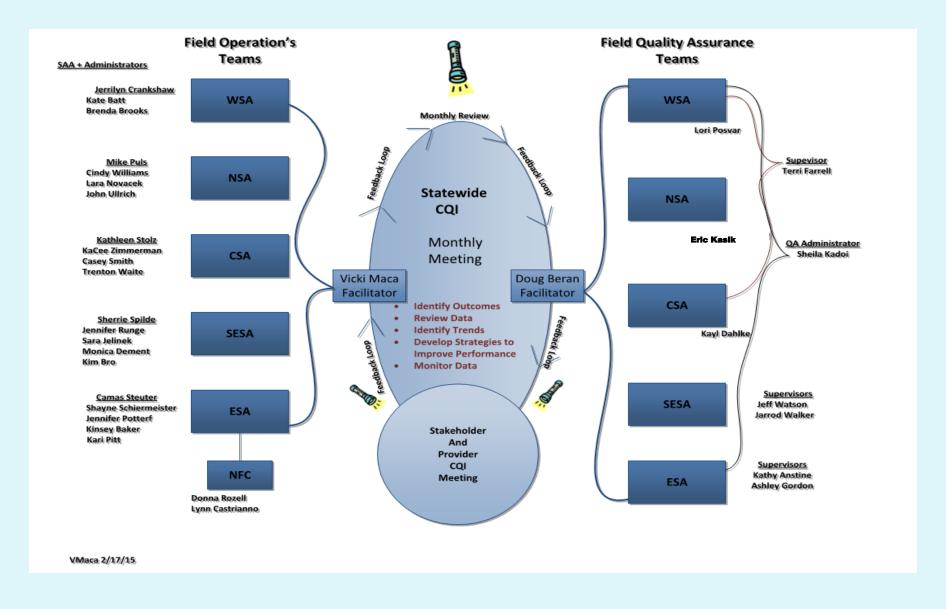
Analysis and Dissemination of Quality Data

- Statewide case review system has been developed to review all cases selected for review
- Data is reported statewide and by service area
- An extensive array of performance reports are created and distributed at monthly CQI meeting

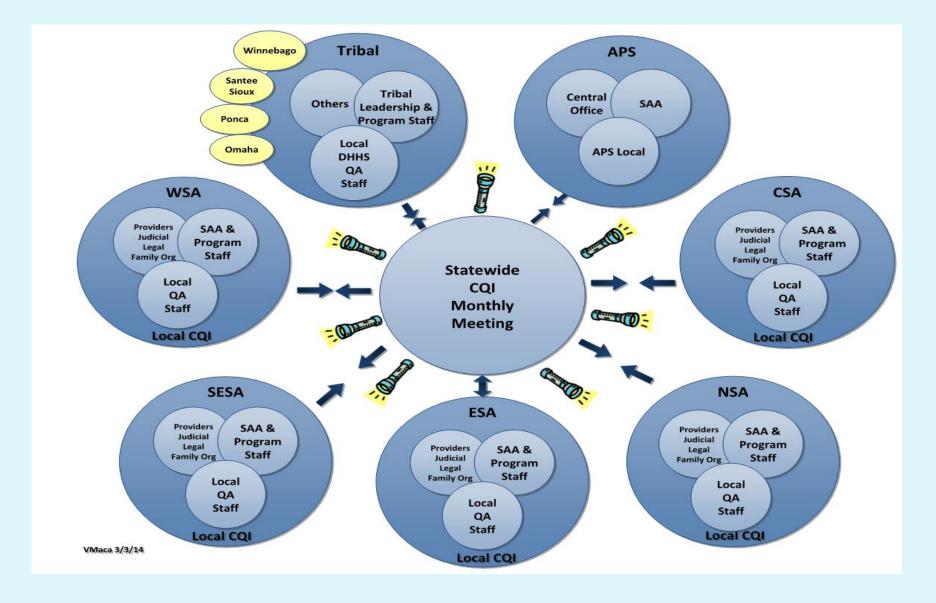
Feedback to Stakeholders

- Results are used to inform training, policy, stakeholders, community partnerships and others as a means to identify and communicate improvement opportunities and areas of strength
- Supervisors and field staff understand how results link to daily casework practices; results are used by supervisors and field leadership to assess and improve practice.
- First stage of CQI communications is monthly Statewide CQI meeting. Second stage of CQI communications is local CQI meetings. At the local level 4-6 areas of improvement have been selected and structured teams created to analyze the results and identify improvement opportunities.

Statewide CQI Process



Local CQI Process



Inter Reliability Program

Strengths/Opportunities:

* The P&S QA team transitioned to completing reliability reviews using the new federal CFSR tool in January 2015.

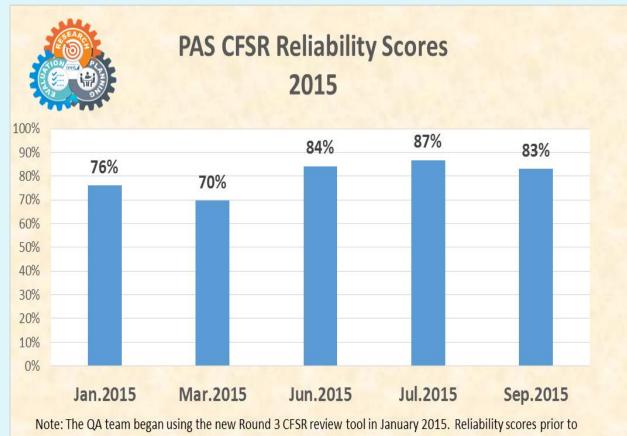
Barriers:

Action Items:

- * Additional reviewer training on the following areas have been planned to ensure increase in reviewer proficiency using the new CFSR review tool.
 - Critical Thinking and Parent Applicability following the new Round 3 Definitions.
 - Reviewer Guide and Working in Teams.
- * Additional reliability exercises, on line quizzes and activities to improve reliability are planned each month.

Data Review Frequency: Monthly

Outcome: Improve the Inter Rater Reliability of the Program Accuracy Specialists (PAS)



Note: The QA team began using the new Round 3 CFSR review tool in January 2015. Reliability scores prior to the implementation of the new CFSR tool are not included in this chart due to the change in review tools.

The Chart Illustrates the 4 most recent PAS CFSR reliability scores. Reliability scores prior to the implementation of the NEW Round 3 CFSR tool are not included due to the change in review tools. The QA team began using the Round 3 CFSR Tool in January 2015.

Information System

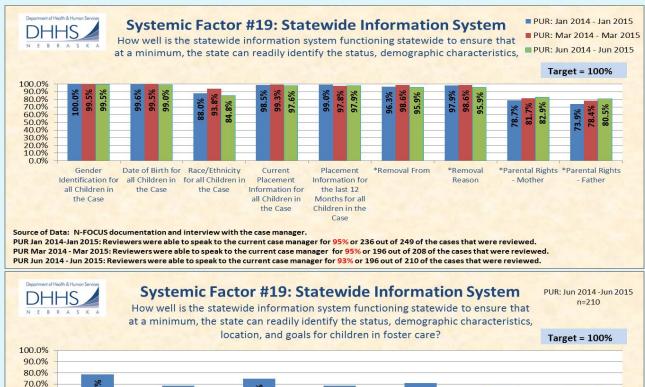
Strengths/Opportunities:

* Data indicates areas needing improvement in the child and medical conditions and parental rights fields on N-FOCUS.

Barriers:

Action Items:

Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe. Outcome: The statewide information system is functioning as expected and state can readily and accurately identify the status, demographic characteristics, location and goals of the placement for every child who is in foster care?



Source of Data: N-FOCUS documentation and interview with the case manager (Child & Medical Conditions were added to the QA review in Aug 2015).
PUR Jun 2014- Jun 2015: Reviewers were able to speak to the current case manager for 93% or 196 out of 210 of the cases that were reviewed.

Medical Info-

Psychological

68.7%

Medical Info-Dental Medical Info-Physical

60.0%

50.0% 40.0% 30.0% 20.0% 10.0% 0.0%

Child Conditions

Medical Info-

Medication

Medical Info-Allergies

70.7%

Medical Info-Vision

N-FOCUS Enhancements

Strengths/Opportunities:

November & December 2015 N-FOCUS Enhancements.

Barriers:

Action Items:

*Refer to Local Service Area or Tribal Action Plan Forms for detailed Action Items and Strategies for each Area/Tribe. Outcome: The statewide information system is functioning as expected and state can readily and accurately identify the status, demographic characteristics, location and goals of the placement for every child who is in foster care?

November 8, 2015 Release

*Added medical appointments and immunizations to the Medical window

*Allow Family Relationships and Guardians to be entered outside of the Expert System

*Redesigned the Service Referral to be more user friendly and pull in needs from the FSNA

*Created the Education Court Report

*Added additional narratives to the Independent Living Plan

December 13, 2015 Release

*Redesigned ICWA

*Made enhancements to the Change of Placement Notice

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